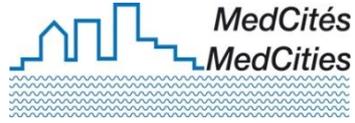


**GENERAL ASSEMBLY OF
MEDCITIES
-DOCUMENTS-**

Barcelona, 21st November 2013



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1. Agenda of the meeting

GENERAL ASSEMBLY OF MEDCITIES
21st of November 2013 - Barcelona, La Llotja de Mar
AGENDA

- 8:00 - 9:00 Registration and delivery of documentation
- 9:00 - 9:45 Opening Session:
- **Mr. Miquel Valls i Maseda**, President of the Cambra de Comerç of Barcelona.
 - **Mr. Mohamed Choucair**, President of the ASCAME.
 - **Mr. Guy Fleuret**, General Secretariat, UfM
 - **Mr. Xavier Trias i Vidal de Llobatera**, Mayor of Barcelona and President of the Àrea Metropolitana de Barcelona.
 - **Mr. Ignazio R. Marino**, Mayor of Rome and President of Medcities.
- 9:45 - 10:15 Activities report by the Secretary General, **Mr. Joan Parpal**.
- 10:15 - 10:45 Debate on the future of the network presented by the Secretary General.
- 10:45 - 11:15 Coffee break.
- 11:15 - 12:45 Approval of Statutes *The President/Secretary General, according to the strategic debate on the future of the network and the recommendations formulated, suggest the participants to transform MedCities in a formal Association, according to the Statutes distributed.*
- Acceptance of New members.
Election of the members of the Board.
Next General Assembly.
- 12:45 - 13:15 Closing remarks by **Mr. Antoni Vives i Tomàs** (Deputy Mayor of Barcelona and Vice-president of the Metropolitan Area of Barcelona) and **the President of Medcities**.
- 13:15 - 15:00 Lunch.

2. Summary of main decisions taken

The Assembly approves:

- The Activity Report presented by the Secretary General (Annex 1)
- The Future of the Network Document presented by the Secretary General (see annex 2)
- The constitution of the Network as an association with legal personality registered according to Spanish Law.
- The draft Statutes as a basic document to be consulted with the members in the next 2 months and approved by the competent body of each municipality in the ulterior 3 months (see annex 3).
- The acceptance of the following cities as new cities as members of the network:
 - Agadir
 - Antalya
 - Bizerte
 - Byblos
 - Chefchaouen
 - Djerba
 - Gabès
 - Jezzine
 - Kairouan
 - Málaga
 - Monastir
 - Montpellier
 - Nebeul
 - Nicosia
 - Saida
 - Sidi Bou Said
 - Tunis
 - Urban Community of Al Fayhaa
 - Urban Community of Dannieh
 - Zgharta



- The election of the Board of the Network for a period of 4 years with the following members:
 - Presidency –M. Mohamed Idaomar, Urban Community of Tétouan
 - Vice-presidency – Metropolitan Area of Barcelona
 - Treasurer – Municipality of Sfax
 - Member – Municipality of Larnaka
 - Member – Municipality of Tripoli (Lebanon)
 - Member – Municipality of Izmir
 - Member – Municipality of Marseille
 - Member – Municipality of Dubrovnik
 - Secretary General – Mr. Joan Parpal

- The approval of the yearly contributions of the members according to the following scheme:
 - Non-EU Members: 800 euros
 - EU member cities with less than 200.000 inhabitants: 1000 euros.
 - EU member cities with more than 200.000 inhabitants: 1300 euros.

- The non-compliance with these contributions during three years will carry out dismiss of the condition of a Member. All members not duly complying with the yearly contributions at the time of the Extraordinary General Assembly will lose their prerogatives to vote.

- The celebration of the next General Assembly in Izmir in 2014.



ANNEX 1: ACTIVITY REPORT

Medcities General Assembly

Barcelona , 21 April 2013

Activity Report

Medcities' activities implemented since the last General Assembly (Tripoli, Lebanon, 2008) can be summarized as follows:

A) Projects launched or with active involvement of the Medcities network:

7 projects started before the last General Assembly have been finished, and 4 more have started. There are now 11 projects going on and another one is pending of approval by the European Commission (EC). The member cities of Alexandria, the Metropolitan Area of Barcelona (acting as Secretariat General of Medcities), Ancona, Barcelona, El Minah, Larnaka, Marseille, Rome, Sfax, Smyrna, Sousse, Tetouan, Tirana and Tripoli (Lebanon) have participated in some of them. (See Annex I, List of projects)

Following the agreements of the General Assembly, priority has been given to projects related to Cities Development Strategies and to solid waste.

Four activities concerning the first issue, Cities Development Strategies, should be remarked: (i) the holding of the International Conference about Cities Urban Development Strategies in the Mediterranean in April 2011, (ii) the current project «Mediterranean Network for the promotion of Sustainable Urban Development Strategies (USUDS) and three new UDS in Sousse, Larnaka and Saida, (iii) the SUDS of Al Fayhaa (Tripoli, El Minah and El Badawi in Lebanon) and (iv) the support to the realization of the Communal Development Plan of Tetouan, using the USUDS methodology.

- At the International Conference, an agreement was taken to work in the future on the first topic, jointly with Cities Alliance (World Bank, UN, and some countries) and the Mediterranean Integration Center of Marseille. This agreement has brought very satisfactory results to our cities, and has therefore been extended to the GIZ and the PNUD.
- The USUDS project constitutes nowadays Medcities' main activity and the one with most future projection. We are currently working on three new SUDS, and promoting networking among all cities interested in the Mediterranean through the creation of four focal points in Barcelona, Sfax, the Urban Community of Al Fayhaa (Tripoli-El Minah and El Badawi in Lebanon) and Malaga as well as through the creation of a virtual platform 2.0 (www.usuds.org) - which will also enable the possibility of organising e-learning courses on sustainable development for the staff of our cities.



- The Medcités policy consists on helping cities to implement their SUDS. In doing so, three projects have been done in Sfax, and one more in Al Fayhaa, plus another pending of approval by the EC, and another in Tetouan. In each citym with SUDS, we propose to create a Development Office as an institutionalised municipal tool to carry out its implementation.

On solid waste two projects (GODEM, SHAMS) with the support of ACR+ - the association of European cities on this topic - have been undertaken. The cities of Sousse, Al Fayhaa and Sfax have been the program beneficiaries. We are currently starting a third project on this issue named MED-3R where Sousse will play the leading role in promoting a working group among interested cities.

3 projects on urban mobility -, one of the main problems in our cities – have also been undertaken: A Conference on Sustainable Urban Transports in the Mediterranean, (Barcelona, April 2011), a project now in progress (RAMUD) with a south-south cooperation between Sousse and Al Fayhaa on collective taxis and another small project for the improvement of an important road of Sousse’s Urban Mobility Plan.

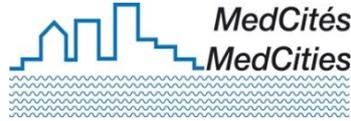
B) Presence in other initiatives

The Medcities network has participated in several initiatives with significant repercussions on policies and programs related to urban sustainable development in the Mediterranean. Some collaboration agreements have been established with some of them.

The most relevant have been :

Marseille Center for Mediterranean Integration (CMI)

- Participation in their urban programs: Urban Development Strategies, Medina 2030 and Sustainable Transport . Lots of benefits for member cities have been obtained in the first two programs:
- Support for the SUDSS of Al Fayhaa and Sfax Phase II
- Elaboration of a guide for the SUDS in English, French and Arabic.
- Candidacy of Tangier, Tetouan, Sousse, Sfax and Tripoli, El Minah has been introduced into its program Medina 2020
- We have worked together with the CMI and Barcelona Diputacion to create the SUDS Development Bureaux in Sfax and Tripoli..
- We are still active with the Joint Work Programme initiative for the support of cities from Arabic countries jointly with Cities Alliance, the Italian Government, the CMI, the GIZ and others. We hope to achieve necessary support in order to make new SUDS.
- An agreement with the CMI and the GIZ towards a joint action in Tunisia - which is advancing with great success success – has been established.



Union for the Mediterranean (UfM):

- We are members of the Urban Development Experts Group.
- We have introduced three projects of the member cities into the current selection of the UPFI (Urban Projects Finance Initiative) program to finance studies for the implementation of 10 urban development projects.
- We support member cities to achieve the UfM label for some of their projects.

United Cities and Local Governments (UCLG) / Group MED

- We are one of its member networks, with a representative in its Political Council (City of Rome)
- Medcités has participated in the organization of the second and third Forum of Regional and Local Authorities in Barcelona (2008) and Marseille (2013). In the framework of this third Forum, Medcités has been responsible for organizing a Workshop on the role of cities in promoting youth employment, with the participation of the member cities of Tetouan, Marseille and Barcelona.
- Medcités has organized a workshop on Urban Strategic Planning, jointly with Rabat Municipality and in partnership with Lyon and Barcelona Municipalities, in the framework of the IV World Congress of UCLG (Rabat 2013 July).

European Campaign for Sustainable Cities :

- Medcities is one of the European network members. It has participated in the organization of its Sixth and Seventh Conferences (Dunkerque 2010 and Geneva 2013) . Medcities has organized in Geneva Conference a workshop on decentralized cooperation and urban development.

Euro-Mediterranean Regional and Local Assembly (ARLEM)

- Medcités has actively participated in its creation and has a representative in the ECOTER commission (City of Marseille)

Action Plan in the Mediterranean and Mediterranean Commission on Sustainable Development

We are members, but our participation has been reduced lately.

Conference of European cross-border and interregional city networks (CECICN)

- We have participated in its creation in 2010. Nowadays, however, its activities are not enough focused on the Mediterranean area.



C) Sectorial collaborations

Medcities has established collaboration ties with a number of sectorial initiatives in the Mediterranean region, mainly in order to jointly promote cooperation projects to benefit our member cities.

Collaborations have been signed with:

- Solid waste sector: ACR+ and Sweep-Net
- Drinking water sector, sanitation, inundations: Mediterranean Water Institute and Global Water Partnership /MED
- Pollution in general: Horizon 2020

Joan Parpal

Secretary General

Medcités



Annex I:

Projects promoted by or with active presence of Medcities

1 Ongoing projects in 2008 and completed projects (7):

1. «Sustainable Human Activities in Mediterranean Urban Systems (SHAMS)», Members Medcities : Rome, Sousse, AMB, Sfax. External financing: EU
2. «Sustainable Development Strategy in the Urban Community of Al Fayhaa (Tripoli, El Minah and El Badawi) » Medcities partnership: Tripoli, El Minah, Marseille, AMB, Municipality of Barcelona (BCN). External financing: Cities Alliance, Centre de Marseille pour l'Intégration en Méditerranée (CMI), World Bank (WB) NU Habitat, Agence Française de Développement (AFD), PNUF
3. «Sustainable Development Strategy in the Grand Sfax region, Phase II (SUDS GS Phase ii) » Medcities Members: Sfax, AMB, Marseille. External financing: EU
4. «Optimized management of Solid Waste in the Mediterranean – GODEM » Tripoli, El Minah, Sousse, Sfax, AMB. CE
5. «Tetouan Comunal Development Plan» Tetouan, AMB, BCN. Financing: PNUF/Art
6. « Conference on Urban Sustainable Transports in the Mediterranean» Medcities members: AMB, BCN, Marseille, Smyrna, Lyon. External financing: CMI, Agence Française de Développement (AFD)

2 Projects completed after the last General Assembly (march 2011)

- 1 «Conference on Urban Sustainable Transports in the Mediterranean». AMB, BCN, Centre de Marseille pour l'Intégration en Méditerranée (CMI), AECID, Caisse de Dépôts de et Consignations, World Bank.

3 Ongoing projects (11)

1. «Mediterranean Network for Urban Sustainable Development (USUDS) and three SUDS at Sousse, Larnaka and Saida» Members Medcities : AMB, Tripoli, El Minah, Sousse, Sfax; Marseille Smyrna, Tirana, Ancona and BCN(associated). Financing: EU, AECID, Hariri Foundation (Lebanon), Diputacion of Barcelona (province), BCN
2. «Tripoli development Office» Medcities members: Tripoli, El Minah, Metropolitan Area of Barcelona, Marseille (associated). Financing: Diputacion de Barcelone, CMI
3. «Action Network on Sustainable Urban Mobility» (RAMUD) Medcities members: BCN, Tripoli, El Minah, Sousse; Izmir and AMB (associated)
4. «Mediterranean Strategic Platform for the adapted disposal of waste» (MED-3R) Members Medcités : Sousse, Sfax; Metropolitan Area of Barcelona (associated) Financing EU



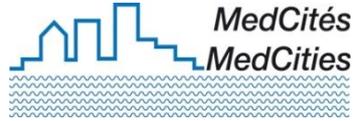
5. « Mediterranean Building Rethinking for Energy Efficiency Improvement » (MARIE) Members Medcities: Larnaka; AMB (associated). Financing: EU
6. «Energetic Renewal of Housings» (RELS) Members Medcities. Sfax (through the static society SEACNVS, in charge of the TAPARURA project), AMB (associated) Financing: EU
7. «Sfax development Office». Medcities members: Sfax, AMB. Financing : CMI/Caisse de Dépôts et Consignations.
8. Diagnostic of the implementation of Urban Mobility Plans yet done at Sousse, Tetouan and Tripoli.
9. «Social and Intercultural Dialogue through Governance for Local development: Mediterranean Urban and Peri-urban Agriculture» (SIDIG-MED). Medcities members: Rome, Tripoli; El Minah, Barcelona Metropolitan Area (associated). Financing: CE
10. Updating the PCD Tétouan. Members Medcities : Tetouan, Barcelona. Financing : Diputacion Barcelone (province)
11. Support to Tetouan in the Urban Project Financing Initiative folder about Ouet Martil urbanization

4 Projects pending of approval by the EU (1)

1. «Inclusive governance for sustainable Mediterranean coastal metropolis» (MEDSEATIES). Medcities members: Marseille, Tripoli, El Minha, AMB (associated). Financing: UE

5 Future Projects in definition and/or elaboration (4)

1. USUDS Phase II, including the consolidation of the USUDS network and a first course of advanced e-learning. Medcities members: Sousse, Sfax; Al Fayhaa, Barcelona, Marseille, Rome. Possible financing: UE, national agencies, Alliance des Villes, CMI
2. Support new USUDS in other cities.



Annex II

Agreements accorded by the General Assembly (Tripoli, Lebanon, 2008)

- Accept Ancona and Grand Lyon as new Medcities members.
- The Newsletter bulletin will be, from now on, e-Newsletter.
- The city to host the next General Assembly will be chosen by the Bureau among the candidates cities.
- Keep the annual fee in 1000\$. The fee collection will be done by the General Secretariat.
- Nominate Rome as the Presidency, the Metropolitan Entity of Water Services and Wastes Treatment of Barcelona as the General Secretariat, Mr. Joan Parpal as General Secretary and the General Bureau members as follows: Barcelona, Marseille, Roma, Tangier, Sfax, Tripoli and Larnaka.
- Promote decentralization through sectorial working groups leaded by a town member.
- Propose two projects on city development strategies, wastes in the framework of the new cooperation programs of EU Neighborhood Policy.
- Promote a project to implement a web tool kit on urban sustainable development resources (MUSDER)
- Ask the network members for their proposals for new projects and training missions.



ANNEX 2: FUTURE OF THE NETWORK

FUTURE ACTIVITIES OF THE MEDCITIES NETWORK

The aim of this document is to present the General Secretariat's proposal for future activities of the Medcities network.

The proposal is divided in two sections:

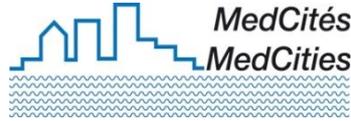
1. Methods and Role
2. Nature and organisational structure of the network

Firstly we must remember what the aims of Medcities are, and that these are included in the Statute proposal:

- 1) To develop the awareness of interdependence and common responsibility as regards to policies of sustainable development, environmental conservation and social cohesion of the Mediterranean basin.
- 2) To reinforce the role, competences and resources (institutional, financial and technical) of local administrations in the adoption and implementation of sustainable local development policies.
- 3) To develop citizens' awareness and involvement in the sustainable development of their towns and cities.
- 4) To undertake and develop policies for direct cooperation and partnership between partners and with other associations

Methods and role

1. Our priority for the last few years has been **the execution and subsequent implementation of Urban Sustainable Development Strategies** or similar (PDC, CDS, SDUD...) **with the cities' partners. These activities involve the support of the creation of participatory instruments of local private agents and national authorities to help start the top strategic projects of our members (in a municipal developmental role with the participation of agents, foundations or public associations both public and private to drive the USDS). In addition, support fund raising for these priority projects has been one of our main challenges.** These activities have been proved relatively effective in reinforcing the capabilities and the managing of the cities in the medium and long term and, therefore **facilitate the realisation of the mainstream projects of the desirable future.** The work line is focused on four basic areas:



- To continue working on-line with the USDS developed in the cities of Saida, Sousse and Larnaca by our current USUDS project, supporting the Knowledge Transfer Centres in Al Fayhaa, Sfax, Málaga and Metropolitan Area of Barcelona, and consolidating and reinforcing the 2.0 Virtual Platform created in the project.
- To assist the implementation of strategic projects in other cities, which are members of Medcities, starting with the ones that have developed USDS (like Sfax, Al Fayhaa Tripoli, El Minah and El Beddawi in Lebanon, and Tetouan).
- To prepare on-line training courses for teams of our cities members on know-how on USDS and their strategic projects.

2. Maintain Medcities' traditional working system based on the **identification and realisation of policies, plans or projects** of common interest to several of our cities members in order to empower them to move forward on its sustainable development. These actions must be carried out with the active cooperation of public and private agents and must be able to demonstrate results to citizens. The main aim of this is to **boost plans or cooperation projects in sectors that may interest the cities.**

3. **We must adapt to the needs of member cities.** It is not enough to focus on classic sectors, such as solid waste management or urban mobility, air quality, pollution, etc. **We must undertake cooperation projects in new areas, related to the new USDS developed by our network** as urban renewal, Medinas and slums, urban economy, youth employment, social inclusion, informal activities, tourism, craftsmanship, energy, sustainability, innovation, TICs, climate change and floods and those large urban "tertiary" or "quaternary" projects, etc.

4. There are many areas for action. To be realistic and efficient, we must define which level, area, form of organisation, and resources are desirable and attainable for Medcities. We will be focused on participating in the new Cross-border Cooperation of the EU Neighbourhood Policy calls (ENPI-CBC), that are now being defined in the framework of the EU budgeting period 2014/ 201 as a strategy to obtain funds and also to reinforce the network system. Our aim is to present projects involving cities and towns of the network, reinforcing P2P work of our members, looking for partners for the projects, participating in others, etc.

The increasing responsibilities of the ENPI/CBC means we have to **explore new ways of financing the network projects besides maintaining our requests to the ENPI/CBC** in other cooperation programs of EU.

We have given a recently completed study to the General Assembly. The study was on (i) the mapping of the EU 2014-2020 Program Proposals in the field of development cooperation open to Medcities members, and able to fund their most innovative projects; and (ii) defining of an advocacy strategy aiming at bringing the different operative and intervention programs closer to the network cities' interests and needs.



In order to diversify our sources of funding, we will increase our relations with other funding institutions, such as the Country Urban Development Cooperation Agencies, UN programs, the World Bank, the Arab Urban Development Cooperation Institutions, the EBI, the Caisse des Dépôts et Consignations, and also seeking to obtain private funding. In other words, we propose giving a deeper way of helping/empowering cities members **to search for financing for their highest priority projects.**

We will follow last year's successful activities in that field, such as the cases of our participation in the Joint Work Program of Cities Alliance, in the UPFI program of the EC, the Union for the Mediterranean and other partners, our joint actions with cooperation agencies of each country (AFD, GIZ, AECID...) and the EIB, our work with the CMI/CDC and the Diputació de Barcelona to promote the Development Offices of the Sfax and Al-Fayhaa USDS, as well as our presence in the Scientific Committee of the CMI/BEI program Medinas 2030 or in the Steering Committee of the UfM study to create an Urban Development Agency, etc.

5. Finally, we will produce, in collaboration with other partners, a **Guide on Implementing and Financing Strategic Projects** for use of our members.

In order to produce knock-on effects on our resources, we intend to work with **specialised sectoral organisations** or in projects with other cities, networks of cities or development agencies acting in similar areas. In addition, we are looking for cities within our network that want to be partners in sectoral projects, not only in their own interests, but also to help Medcities undertake tasks in a specific project, while allowing for the sharing of relevant information related to the experience. As an example, we are involved in the EU strategic project of the ENPI "MED 3 R" on solid waste management, in which the cities of Sousse and Sfax are partners with other cities which are not members of Medcities. Sousse is working on a project for its waste and, at the same time, is jointly in charge of the creation of a task group with the Medcities members. We are working in the same way in the field of urban mobility in the RAMUD project, with the participation of the city of Barcelona, Sousse and UC Al Fayhaa..

Finally, we propose that Medcities members take into consideration the possibility of participating with other cities in our network with their initiatives in multi-partner projects.

Nature and organisational structure of the Network

In order to be able to act in the way we have previously explained, we should strengthen the network's capability of intervening and thus become an official organisation. But what would that entail?

We would like to propose two core strategies to accomplish this: To decentralise some functions of the General Secretariat and to give the network a legal personality.



The first core strategy would entail giving some functions to two or three cities, to be specified at a later date, which would support the General Secretariat. Their scope could be territorial (for instance Maghreb, the Middle East, the Balkans and Eastern Europe)

The second would involve changing the legal personality of Medcities, which at the moment is an active network or organisation without a legal personality. It is active through the legal authority of the Presidency or the General Secretariat, on the basis of a declaration and founding charter and “statutes” presented to our assembly.

On occasions, when we want to obtain financing as a network, our main funders sometimes ask us if it would be possible for us to have a legal personality. In a similar way, some cities have difficulties paying their annual contribution to Medcities because of the absence of legal status.

It is in this context that we intend to become an organisation that formalises the relationship between the cities. The statutes of this organisation should be similar to the present regulation of the network, but with a legal personality.

The government structure could be based on a General Meeting (actual General Assembly), with representation of all network members and a Board of Directors (actual Steering Committee) of a maximum of nine members, which would be representative of the different parts of the Mediterranean Area. Its functions could be those of applying the general planning and the budget, and to follow-up and give support to the Presidency and the GS.

The Presidency of the Network/Association, the General Secretary will be elected by the General Assembly and ratified by the General Council. The GS will have its permanent headquarters in Barcelona, and its operating expenditures (staff, offices, etc.) would be covered by the Metropolitan Area of Barcelona.

The partners would contribute regularly to the financing of the association, through the annual fees approved by the General Meeting.

Barcelona, November 2013



ANNEX 3: DRAFT STATUTES OF THE NETWORK

DRAFT PROPOSAL

ARTICLES OF THE MEDCITIES / MEDCITÉS ASSOCIATION

CHAPTER I

NAME, PURPOSES, REGISTERED OFFICE AND SCOPE:

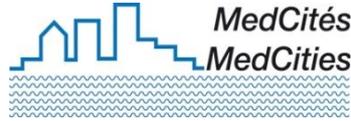
Article 1. An association is being incorporated with the name of either MEDCITIES and/or MEDCITÉS, pursuant to Spanish law, specifically Basic Act 1/2002, of 22nd March, and complementary legislation, with legal capacity and full capacity to act, as a non-profit-making association.

Article 2. This association is being incorporated for an unlimited term.

Article 3. This association forms a network of Mediterranean towns and cities belonging to different countries and its purposes are urban reinforcement and sustainable development as a way to improve living conditions in the Mediterranean region and to contribute to prevention of climate change.

The main aims and purposes of the network are as follows:

- 1) To develop the awareness of interdependence and common responsibility as regard policies of sustainable development, environmental conservation and social cohesion of the Mediterranean basin.
- 2) To reinforce the role, competences and resources (institutional, financial and technical) of local administrations in the adoption and implementation of sustainable local development policies.
- 3) To develop citizens' awareness and involvement in the sustainable development of their towns and cities.
- 4) To get under way and develop policies for direct cooperation and partnership between partners and with other associations



Article 4. For fulfilment of these purposes studies, opinions, work sessions, specialised training —either directly or online—, specialised congresses, cooperation projects and partner-to-partner (P2P) aid programmes will be arranged, amongst others.

The association may foster participation in specific European Union programmes, European Cooperation Agencies and those of other countries, as well as international financial institutions, amongst others.

The association may also represent its member towns and cities in the appraisal of policies developed by higher bodies and take part in formulating policies concerning both the geographical sphere and the thematic content of the network.

Article 5. The Association is setting its registered office in Calle 62, número 16-18, Zona Franca, Barcelona (08040) and the territorial scope in which it will carry out its activities is mainly all the countries on the Mediterranean coast.

CHAPTER 2

GENERAL MEETING

Article 6. The General Meeting is the supreme governing body of the Association and will be made up of all the members.

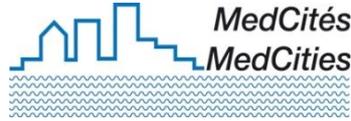
Article 7. The sessions of the General Meeting will be ordinary and extraordinary. The ordinary meeting will be held once a year within four months after the year has been closed; extraordinary ones will be held when the circumstances make this advisable, in the President's opinion, when the Board of Directors agrees to this or when proposed in writing by one tenth of the members.

Article 8. The calls for General Meetings will be made in writing, stating the place, date and time of the meeting as well as the agenda, with specific mention of the items to be dealt with. At least fifteen days will have to elapse between the call and the date stated for holding the Meeting at the first call, also being able to state, where applicable, the date and time at which the Meeting will meet at the second call, a period of at least one hour having to elapse between these.

Article 9. Both ordinary and extraordinary General Meetings will be validly incorporated at the first call when one third of the members with voting rights are in attendance at these, and at the second call whatever the number of members with voting rights may be there.

Agreements will be passed by **simple majority** of those present or represented, when the affirmative votes exceed any negative ones, blank votes or abstentions not being counted for these purposes.

There will have to be an **Extraordinary General Meeting** and **qualified majority** of the persons present or represented, resulting when the affirmative votes exceed half of these, for:



- a) Appointment of the President, Boards of Directors and administrators.
- b) Disposal or alienation of assets forming the fixed assets.
- c) Modification of articles.
- d) Dissolution of the organisation.

Article 10. The following powers are exclusive to the General Meeting:

- a) To approve, where applicable, the management of the Board of Directors.
- b) To examine and approve the Annual Accounts.
- c) To pass or reject any proposals of the Board of Directors as regards the Association's activities.
- d) To set the ordinary or extraordinary quotas.
- e) Expulsion of members, at the proposal of the Board of Directors.
- f) To decide on the proposals of the Board of Directors on admittance of new members.

CHAPTER 3

BOARD OF DIRECTORS, PRESIDENT AND OTHER POSTS

Article 11. The Association will be managed and represented by a Board of Directors made up of: one President, and from five to seven members plus the General Secretary. A Vice-president and a Treasurer will be designated. All the posts on the Board of Directors will also be such at the General Meeting, including the person acting as President.

All the posts forming the Board of Directors will be unremunerated. These will be appointed and revoked by the Extraordinary General Meeting and their mandate will last for four years.

Article 12. Members of the Board may leave through voluntary resignation made known in writing to the Board of Directors, through dismissal from the post stemming from non-compliance of the obligations pertaining to them and through expiry of the mandate.

Article 13. Any members of the Board of Directors who had exhausted the term for which they were elected shall continue to hold their posts until the acceptance of the persons replacing them is received.

Article 14. The Board of Directors shall meet as often as this is determined by its President and at the initiative or request of three of its members. It shall be incorporated when attended by half plus one of its members and, for its agreements to be valid, these will have to be passed by a majority of votes. In the event of a tie, the President shall have the casting vote.



Article 15. Powers of the Board of Directors: the powers of the Board of Directors shall extend as a general rule to all the acts proper to the purposes of the association on condition that these do not require express authorisation of the General Meeting, in accordance with these Articles.

The Board of Directors shall in particular have the following powers:

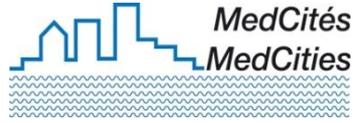
- a) To direct corporate activities, prepare projects, develop approved work programmes and carry out the economic and administrative management of the Association, agreeing to draw up the corresponding contracts and acts.
- b) To execute the agreements of the General Meeting.
- c) To draw up the Balance Sheets and Annual Accounts and submit these to the approval of the General Meeting.
- d) To propose the admission of new members.
- e) To assign responsibilities to its members as well as to appoint delegates for any particular activity of the Association.
- f) Any other power which is not the exclusive competence of the General Meeting.

Article 16. The President shall have the following powers: to legally represent the association at any kind of public and private bodies; to call, preside over and conclude any sessions of the General Meeting and the Board of Directors, as well as to direct their discussions; to adopt any urgent measure that the proper running of the Association makes advisable or that proves necessary or useful in undertaking its activities, with no detriment to rendering accounts to the Board of Directors thereafter.

Article 17. The Vice-president shall stand in for the President in the latter's absence, on grounds of illness or for any other reason, and shall have the same attributes as him or her.

Article 18. The General Secretary shall be in charge of the ordinary running of the association; ordering payments and authorising any documents, certificates and correspondence with his or her signature; governing the purely administrative work of the Association; issuing certificates, and keeping any books of the association that may be legally established and the file of members, and shall custody the documents of the association, having the notifications sent as regards the designation of Boards of Directors and other corporate agreements that can be entered in the relevant Registries, as well as the presentation of the annual accounts and compliance with documentary obligations in the terms legally applicable.

Article 19. The Treasurer shall prepare the proposed budget with the aid of the General Secretary, who shall collect and safeguard the funds belonging to the Association, meet any payments incurred and present the regular execution report.



Article 20. The Members shall have the obligations proper to their post as members of the Board of Directors and any which stem from appointments or work commissions which the Board itself assigns them.

Article 21. Any vacancies which might arise during the mandate of any of the members of the Board of Directors shall be provisionally covered by said members until their final election by the General Meeting.

CHAPTER 4

MEMBERS

Article 22. Any local, metropolitan or regional administrations of Mediterranean coast countries with an interest in furthering the Association's purposes may belong to the Association.

Article 23. The Association shall have the following types of members:

- a) Founder members, who shall be those who take part in the act of incorporation of the Association.
- b) Full members, who shall be those who join after the incorporation of the Association.

Article 24. Members shall cease to be such for any of the following causes:

- a) Through voluntary relinquishment, made known in writing to the Board of Directors.
- b) Through non-compliance of their economic obligations, if four regular quotas are not met.

Article 25. Full and founder members shall have the following rights:

- a) To take part in any activities that are arranged by the Association in compliance with its purposes.
- b) To enjoy all the advantages and benefits that the Association may obtain.
- c) To take part in General Meetings with speaking and voting rights.
- d) To be electors and eligible for the management posts.
- e) To receive information about the agreements passed by the Association's bodies.
- f) To make suggestions to the members of the Board of Directors so as to ensure better fulfilment of the Association's purposes.

Article 26. Founder and full members shall have the following obligations:

- a) To comply with these Articles and any valid agreements of the General Meeting and the Board of Directors.



- b) To pay any quotas that may be set.
- c) To attend the General Meeting and any other events that may be organised.
- d) To comply with any obligations inherent to the post held by them where applicable.
- e) To designate their representatives at the General Meeting and, where applicable, to the Board of Directors.

Article 27. The economic resources envisaged for carrying out the purposes and activities of the Association will be as follows:

- a) The regular or extraordinary quotas of partners.
- b) Any subsidies, legacies or inheritances that may be received lawfully from members or others.
- c) Any other licit resource.

Article 28. The town or city which is the headquarters of MEDCITIES/MEDCITÉS shall assume at its own expense the ordinary functions of the administration of the association. At each Extraordinary General Meeting for renovation of posts it shall submit a report explaining the services rendered including their cost.

Article 29. At the time of its incorporation the Association has no Social Fund.

Article 30. The association and financial year shall be on an annual basis and shall end on 31st December each year.

Article 31. Other members. The Association may be joined by representatives of other organisations as observers and contributors. They shall not take part in the governing bodies of MEDCITIES/MEDCITÉS, but, with the agreement of the Board of Directors, they may attend its sessions, with speaking but not voting rights, as well as representing this.

CHAPTER 5

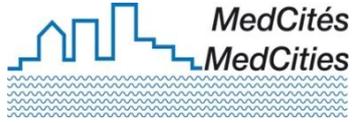
DISSOLUTION

Article 32. The Association shall be voluntarily wound up when this is agreed by the General Meeting, called for this purpose, by a majority of 2/3 of the members.

Article 33. In the event of dissolution, a liquidating commission shall be appointed. After settling any debts, if there were any liquid surplus, the commission shall assign this sum to purposes which do not undermine its non-profit-making nature.

FURTHER PROVISION

Currently effective Basic Act 1/2002, dated 22nd March, regulating the Right to Association and complementary provisions shall be applicable to any point not envisaged in these Articles.

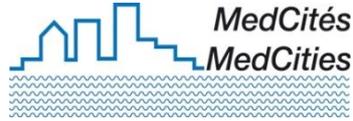


Done in....., this of 2013...

(SIGNATURES of the persons who are stated as executing the Deed of Incorporation. They shall also sign in the margin of each of the pages of the Articles.)

Mr/Ms ----- Mr/Ms -----

Mr/Ms ----- Mr/Ms -----



ANNEX 4: LIST OF MEDCITIES MEMBERS

Membres de Medcités après l'Assemblée Générale du 21 Novembre 2013 (47) :

En cursive les nouveaux membres

1. Albanie : Tirana
2. Algérie : Oran
3. Chypre : Larnaka, Limassol, *Nicosie*
4. Croatie : Dubrovnik
5. Egypte : Alexandrie
6. Espagne : Barcelone, *Malaga*
7. France : Lyon, Marseille, *Montpellier*
8. Grèce : Thessaloniki
9. Israël : Ashdod, Haïfa (non actives)
10. Italie : Ancône, Rome
11. Jordanie : Zarqa
12. Liban: CU Al Fayhaa, *Danniyeh, El Minah, Jbeil/Byblos, Jezzine, Tripoli, Saida, Zgharta/Elden,*
13. Libbie: Benghazi
14. Maroc : *Agadir, Chefchaouen, Tanger, Tétouan.*
15. Palestine : Gaza
16. Syrie : Alep, Lattaquié
17. Tunisie : *Bizerte, Djerba, Gabès, Kairouan, Monastir, Nabeul, Sfax, Sousse, Sidi Bou Saïd, Tunis.*
18. Turquie: *Antalya, Izmir, Silifke*



ANNEX 5: CONSTITUTION AGREEMENT SIGNED BY THE REPRESENTATIVES OF THE MEMBERS



MINUTES OF THE CONSTITUTION MEETING OF MEDCITIES ASSOCIATION

Location and date: The city of Barcelona, on November 21, 2013.

In attendance: The representatives of cities and local governments that have signed this document.

Declaration

1. We have come to the city of Barcelona as members of the euro-Mediterranean network of cities MedCités to participate in the formalization of this network as a new international partnership. For this purpose, we have convened the General Assembly of the new association of Euro Mediterranean cities MedCités.
2. We initially approve the Statutes proposal, which has been brought to us in order to regulate the governing and administration of the new association.
3. To ensure the good running and managing of the new association, we agree to appoint the following Board of Directors:

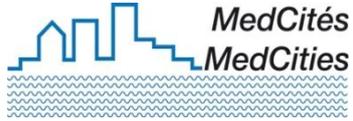
President – Mayor of Tetouan (Morocco)

Vice President – Representative of Metropolitan Area Barcelona

Treasurer – Representative of Sfax (Tunisia)

Member – Representative of Larnaca (Cyprus)

Member – Representative of Izmir (Turkey)



Member – Representative of Tripoli (Lebanon)

Member – Representative of Marseille (France)

Member – Representative of Dubrovnik (Croatia)

General Secretary – Joan Parpal

4. We agree to open a period of consultation between members, of two months from today's date, to propose the integration in the Statutes prepared by the Board of Directors of the non-substantial changes that they wish to bring in.

5. We agree that once the document has been revised, the Statutes must be definitively approved by the governing bodies of each of the members in the time of five months after the 21st of November, 2013.

To show this is an accurate record of the meeting, the representatives of the cities and the local governments have signed this document.

Ignazio R. Marino (IGNAZIO R. MARINO)
ROMA

ANNEX 4. LIST OF PARTICIPANTS

NUM	#	NAME / PRÉNOM	SURNAME / NOM	POSITION	TOWN / VILLE ORGANISATION	COUNTRY / PAYS
1	Mr.	Chergui	Abdelhafid	International Relations	Tanger	MOROCCO
2	Mr.	Bakhat	Abdelhak	Journalist	Tanger	MOROCCO
3	Mr.	Abdallah	Abdul Wahab	KTC Centre Al Fayhaa	Tripoli	LEBANON
4	Mr.	Hamed	Abid	General Secretary, Tunis Municipality	Tunis	TUNIS
5	Mr.	Abdesalam	Aidouni	Urbanistic Affairs, Tanger Municipality	Tanger	MOROCCO
6	Mr.	Mehmet Rifki	Aktekin	General Secretary , Antalya Municipality	Antalya	TURKEY
7	Mrs.	Anna	Almirall	Barcelona Metropolitan Area	AMB	SPAIN

8	Mr.	Abdullah	Alsubail	Deputy General Director, Arab Urban Development Institute (AUDI) Affiliated to Arab Towns Organisation	AUDI	-
9	Mr.	Daniel	Amdersch	Director of the Cabinet, Montpellier Municipality	Montpellier	FRANCE
10	Mr.	Julio	Andrade	Government Area of Security and International Institutional Relations Councilor, Municipality of Malaga	Málaga	SPAIN
11	Mr.	Joaquim	Balsera Garcia	Mayor, Gavà Municipality	Gavà	SPAIN
12	Mr.	Oriol	Barba	Barcelona Metropolitan Area	AMB	SPAIN
13	Mr.	Jaume	Barnada	Barcelona City Council	AJUNT BCN	SPAIN
14	Mrs.	Najwa	Bassil	Member Jbeil Municipality	Jbeil (Byblos)	LEBANON

15	Mrs.	Monica	Batlle	Deputy Director of International Relations, International Relations and Cooperation Department, Barcelona Municipality	Barcelona	SPAIN
16	Mr.	Mohamed	Charkaoui	Deputy mayor, Tetuan Municipality	Tétouan	MOROCCO
17	Mr.	Mohamed	Choucair	President Ascame	Barcelona	SPAIN
18	Mr.	Mahmoud	Chreiteh	Council Member, Saida Municipality	Saida	LEBANON
19	Mr.	Petrakis	Christodoulou	Deputy Mayor, Larnaka Municipality	Larnaka	CYPRUS
20	Mr.	William	Cobbett	Director Cities Alliance	Cities Alliance	-
21	Mrs.	Rosa Anna	Coniglio	Diplomacy Counselor to the Mayor, Rome Municipality	Roma	ITALY
22	Mr.	Carles	Conill	Director environment	Barcelona	SPAIN

23	Mr.	Kristina	Cuvalo	Public Relations, Dubrovnic Municipality	Dubrovnic	CROACIA
24	Mr.	Mohamed Raouf	Dakhlaoui	President of Special Delegation Sidi Bou Saïd Municipality	Sidi Bou Saïd	TUNIS
25	Mr.	Garroug	Driss	Social Affairs Tanger Municipality	Tanger	MOROCCO
26	Mr.	Karim	EL Ouardani	Local Coordinator of Strategy, Sousse Municipality	Sousse	TUNIS
27	Mr.	Mahmoud	Farag Buraziza	Mayor, Benghazi Municipality	Benghazi	LIBYA
28	Mr.	Guy	Fleuret	General Secretariat UFM	UfM	-
29	Mr.	El Omari	Fouad	Mayor, Tanger Municipality	Tanger	MOROCCO
30	Mrs.	Montse	Garcia	Advisor of International Relations , International Relations and Cooperation Department, Barcelona Municipality	Barcelona	SPAIN

31	Mrs.	Carme	García Peña	Director of CIEDES Foundation, Malaga Municipality	Málaga	SPAIN
32	Mrs.	Maryse	Gautier	International Expert exreponsible Urban Hub Center for Mediterranean Integration Marseille (CMIM)	CMINM	-
33	Mr.	Khaledia	Gazwi	Member Benghazi Local council	Benghazi	LIBYA
34	Mr.	Saba	Gianluca	International Relations Manager, Genova Municipality	Genova	ITALY
35	Mr.	Amer	Haddad	Council Member, El Mina Municipality	El Mina	LEBANON
36	Mr.	Nicos	Hadjinikolaou	Town Clerck, Limassol Municipality	Nicosia	CYPRUS
37	Mr.	Sadok	Hani	Deputy Mayor, Monastir Municipality	Monastir	TUNIS
38	Mrs.	Emine Sevgi	Has	Economic Expert and Behavioral Scientists, Silifke Municipality	Silifke	TURKEY
39	Mrs.	Majrouh	Hayet	Deputy President Special Delegation, Nabeul Municipality	Nabeul	-

40	Mr.	Mustapha M.	Hijazi	Council Member, Saida Municipality	Saida	LEBANON
41	Mr.	Mohamed	Idaomar	Mayor, Tetuan Municipality	Tétouan	MOROCCO
42	Mrs	Sandra	Jabalquinto	Directorate of International Relations and Cooperation	Barcelona	SPAIN
43	Mr.	Mokhtar	Jamei	President of Special Delegation, Djerba Municipality	Djerba	TUNIS
44	Mr.	Ms Fayçal	Kaabi	Deputy Mayor International Relations	Kairouan	TUNIS
45	Mr.	Tariq	Kabbage	Mayor, Agadir Municipality	Agadir	MOROCCO
46	Mr.	Andreas	Karakatsanis	Member of the Council, Larnaka Municipality	Larnaka	CYPRUS
47	Mrs.	Diana	Kobayter	Project Manager, CCIA-BML & ASCAME Presidency.	ASCAME	-
48	Mr.	Mabrouk	Kossentini	President of Special Delegation, (Mayor), Sfax Municipality	Sfax	TUNIS

49	Mrs	Mònica	Larby	Area Metropolitana Barcelona	AMB	SPAIN
50	Mr.	Mohamed Riadh	Lazem	Mayor, Bizerte Municipality	Bizerte	TUNIS
51	Mrs.	Giorgoulla	Leonida	Town Clerck, Limassol Municipality	Limassol	CYPRUS
52	Mr.	Joaquim	Llimona	Director of International Relations and Cooperation, Barcelona Municipality	Barcelona	SPAIN
53	Mr.	Ignazio R.	Marino	Mayor, Rome Municipality	Roma	ITALY
54	Mrs	Elisabet	Marrugat		AMB	SPAIN
55	Mr.	Emili	Mas	Barcelona Metropolitan Area	AMB	SPAIN
56	Mr.	Bouhriz	Mohamed	Déportions and Cultural Affairs, Tenger Municipality	Tanger	MOROCCO
57	Mr.	Husni	Mohamed	Financial Affairs, Tanger Municipality	Tanger	MOROCCO

58	Mrs.	Laetia	Morel	Director of Internationals Relations, Montpellier Municipality	Montpellier	FRANCE
59	Mr.	Toufic	Mouawad	Mayor, Zgharta Municipality	Zgharta	LEBANON
60	Mrs.	Nabli Ayed	Najet	Deputy President of Special Delegation, Sousse Municipality	Sousse	TUNIS
61	Mr.	Stefano	Nicoletti	Consul	Roma	ITALY
62	Mr.	Joan	Parpal	General Secretary of Medcities	AMB	ORG
63	Mr.	Josep Maria	Pascual	International Expert EQU Strategies Urban Quality	EXPERT	-
64	Mrs.	Marta	Puchal	Europe Programme Director, International Relations and Cooperation Department, Barcelona City Council	AJUNT BCN	-
65	Mr.	Mounir	Rekik	Director of International Relations, Sfax Municipality	Sfax	TUNIS

66	Mr.	Antonio	Romero	Mediterranean and Africa Programme Director, International Relations and Cooperation Department, Barcelona Municipality	Barcelona	SPAIN
67	Mr.	Mohamed	Saadieh	President of the Union of Municipalities and Mayor Danniyeh Municipality	Dannieh	LEBANON
68	Mrs.	Antonia	Sabartes	General Secretary of the Euroregion Pyrenées-Méditerranée	GENCAT	SPAIN
69	Mr.	Aghatas	Saidi	Social Affairs, Tanger Municipality	Tanger	MOROCCO
70	Mrs.	Debora	Salafranca	Project Technician USUDS	Málaga	SPAIN
71	Mr.	Eduard	Saurina	Technical Coordinator Office of Management AMB	AMB	SPAIN
72	Mr.	Mohamed	Sefiani	Mayor, Chaouen Municipality	Chaouen	MOROCCO
73	Mr.	Alfons	Segura	International Expert on Urban Sustainable Development Strategies	EXPERT	-

74	Mr.	Albert	Serhal	Union of Municipalities and Mayor, Kfarfalous Municipality	Jezzine	LEBANON
75	Mr.	Biserka	Simatovic	Senior Advisor EU Projects, Dubrovnic Municipality	Dubrovnic	CROACIA
76	Mr.	Farouk	Tebbal		EXPERT	
77	Mrs	Aina	Tella	AMB	AMB	SPAIN
78	Mr.	Ramon	Torra	Manager AMB	AMB	INTITUCIONS
79	Mr.	Xavier	Trias	Mayor, Barcelona Municipality	Barcelona AMB	SPAIN
80	Mr.	Harris	Trikkis	Council Member-President of the European Affairs Committee, Limassol Municipality	Limassol	CYPRUS
81	Mr.	Muzaffer	Tuncag	Elected representative of Izmir Metropolitan Municipality	Izmir	TURKEY

82	Mr.	Antoni	Vives Tomàs	Deputy Mayor of Urbanism, Barcelona Municipality and Deputy President of Barcelona Metropolitan Area	Barcelona	SPAIN
83	Dr.	Andro	Vlahusic	Mayor, of Dubrovnic	Dubrovnic	CROACIA
84	Mr.	Adel Hadj	Yahia	Architect and President of the Commission of Works and Urban Development in the City of Gabes	Gabes	TUNIS
85	Mr.	Cagdas	Yazici	Directorate of Strategy Developmen, Izmir Municipality	Izmir	TURKEY
86	Mr.	Abdelaziz	Zaidi	Responsable International Relations and Protocol, Tanger Municipality	Tanger	MOROCCO
1	Mr	Tahar	Kellil	SPEAKER ALGERY	-	
2	Mr.	Angel	Anton	IESE BUSINESS SCHOOL Navarra	Navarra	

3	Mr.	Xavier	Tomás	Ajuntament de Barcelona	Barcelona	
4	Mr.	Abdallah	Tagourranet	Cámara Hispánico Libia	Barcelona	
5	Mr.	Omar	Lablad	Founder of Myossa	Libya	