

Saida Urban Sustainable Development Strategy

Local Expert Team

Action Plans Report

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1.0 INTRODUCTION

This report is largely composed of the twenty seven proposed action plans that are generated by the strategic framework for the city of Saida. The action plans are aligned with the vision and the mission articulated for the city of Saida during the first three phases of the USUDS study. They target the six general objectives of the strategic framework:

1. Improving socio-economic conditions of residents
2. Sustaining environmental health
3. Connecting the city with its surroundings
4. Coordination, cooperation and networking
5. Lobbying with the national institutions for implementing, amending and/or developing legal frameworks
6. Security and Stability

During this phase, the team worked in two parallel tracks. The first track built on the previous three phases of the USUDS study. The strategic framework was translated into twenty seven action plans; each action plan targets multiple objectives. The action plans are diverse. They range from soft to hard and from short term to long term.

The second track reviewed the fifty projects that were under way, partially financed or proposed for the city of Saida at the time of the USUDS launching. The Municipality provided the relevant information in the form of a presentation briefing and of progress reports updated to September 2013. The team prepared specific project profiles for these projects, evaluated them against the vision and mission for the city of Saida articulated by the USUDS study, and classified them into approved, approved with recommendations, suspended and rejected projects. The review and evaluation is intended to help the Municipality make decisions to pursue, support or lobby for projects that are aligned with the visions and the mission for the city of Saida.

2.0 PROPOSED ACTION PLANS

- Rezoning & Parcelization of Wastani
- Ring Road Project
- Upgrading of Ain Al-Helweh Camp
- Increasing competitiveness of Saida's traditional trade and crafts
- Improving sustainability of fishermen livelihoods: valorization, diversification and capacity building
- SME Support Program
- Introduction of Urban Agriculture for poverty alleviation in Greater Saida
- Restoration program for the historical housing in the Old City of Saida
- Rehabilitation and reactivation of Hammams in private ownership in the Old City
- Design and activate the open space of the Land Citadel
- Redesign and reactivate Bahr El Eid as a primary social space in the old city
- Creating economics opportunities for marginalized youth through introduction of urban tourism activities
- Rainwater Harvesting from Rooftops
- Rainwater Harvesting from Streets
- Rehabilitating *Al Qamleh* and *Abou Ghayyath* Streams
- Rehabilitating Sayniq River
- Reviving and protecting *Shat el Qamleh* and *Al Ziri*
- Protect the coastal *Al-Kinayat* as part of the *Mala'b Al Baladi* Amenity Space
- Protect "*Qanaya El Khaskiyeh*" Agricultural Heritage
- Rehabilitate *Khat El Sikkeh* as a Public Green Corridor
- Landscape Management for Existing Municipal Green Areas
- Develop an urban conservation plan for the old city of Saida
- Saida Development Unit and Urban Observatory
- Institutional development of the Lebanese-Palestinian Dialogue Committee
- Saida's civil society strategic planning for cooperation and common action
- Lobbying for decentralization
- Dialogue Forum

Project Title Rezoning & Parcelization of Wastani

General Objective(s)

Improving Socio-Economic Conditions for the Residents

Sustaining Environmental Health

Type of Project:

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A1: to ensure the continuous diversification of the economic base of the city and the viability of all sectors through technical support and training to ailing sectors to adapt to new economic realities and conditions

B2: to plan a blue green network that serves amenity and promotes sustainable use of environmental resources

C2: to increase quantity and improve quality of green areas

Project Objective(s)

Contributes to Strategies: A1.4–B2.2 - B2.4 -- C1.4– C2.1 –C2.3 - D5.2

Mitigating the competing interests of landowners and the social and environmental needs of the city at large

Protecting important heritage assets in the extramural city

Increasing per-capita share of green and open space for the public

Contributing to the branding of the city as green and healthy city

Project Description (concept notes)

The eastern area of Wastani was designated for expropriation for the benefit of a major highway project that is now diverted further east. The landowners are exercising pressure to remove the expropriation order and to allow them to develop some of the last remaining agricultural fields and green areas. Left to classic methods of re-parcelization the Wastani area will only add to the speculation for high end real estate in the city and will further drive real-estate prices beyond the affordability of most of its residents. Environmentalists are also hard pressed to see an integral part of the green network of the city disappear. The proposed project in this concept note aims at developing a mitigating solution that would save an important cultural landscape and green assets and introduce strict ecological guidelines for its development while providing for a diversified zoning to meet the demand pattern of lower income groups, by considering a larger scheme of zoning and redistributing development rights in an equitable manner. The sharing of the economic burden of the public good should not happen on the backs of a few landowners; therefore, the larger scheme would transfer some of that burden to other areas of the city and provide for additional development rights in less sensitive areas, thus creating a win-win situation for everyone.

Moreover, the rights of way involving potentially vital future corridors for public transit need to be maintained and enhanced through linkages to important recreational activities. The project should also involve carrying an environmental impact study (EIS) as mandated by law for such major projects.

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, CDR, DGU, Ministry of Culture and Ministry of Environment, Local Utilities, Landowners, NGO's.

International: UN-Habitat, USUDS, Cities Alliance, World Bank, IUCN.

Proposed Sources of Financial Resources

Local: Municipality – Local NGO's (to cover public consultations)

National: CDR, DGU, Ministry of Environment.

International: Potential donors are the Arab Fund for Economic and Social Development, Private Foundations, USAID's grant to local communities and municipalities

Approximate Financial Magnitude

Cost for the initial design works (100,000 USD), detailed design including site surveys and onsite benchmarks (300,000 USD), and EIS (100,000 USD)

Period and Timing Needed for Execution

Short term Long term

Phased: First Phase Consultations with the Public (six months). Design and EIS phase: One year .

Expected Results:

- At least half of the area is preserved as a green space.
- Important historical features are preserved.
- A wide range of affordable housing projects is specified for development.

Project Title: Ring Road Project

General Objective(s)

Improving Socio-Economic Conditions for the Residents

Type of Project:

- | | |
|---|---|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

C4: to develop a collective spatial strategy for the greater Saida area and to link the development of future infrastructure projects to a comprehensive vision for the city

Project Objective(s)

Contributes to Strategies: A 1.3 – A1.4 – B2.3 – C4.1 – C4.2 – C4.3

Improve the linkages of the City to its surrounding region

Physically demarcating the expansion of the Greater Saida

Improve the coordination of major infrastructural works and involve the Federation in developing cost recovery and sustainable M&O

Project Description (concept notes)

The ring road was proposed in the last traffic study carried for Saida to relieve the traffic pressure on the city and free the sea boulevard for re-development as a tourist and ecological asset. The study however, only provided a sketchy outline of the project. As such the Project was not included in the package of 52 projects being followed by the city at the moment. Yet, the project is vital to link Saida to its surrounding and establish linkages to the hinterland. Therefore, it should not be developed as a ring road alone but should be envisioned along with its secondary road networks and as an artery for the greater Saida area. The feasibility study for traffic defined this option, though more expensive, as a better long-term solution for the traffic problem and for regional transportation needs. However, this option was not fully developed in the study and came more as an afterthought. As such a new feasibility study is needed to determine the exact trajectory of the road and define the linkages to the secondary traffic networks. Also an environmental impact study will be needed as the road is likely to cross some sensitive watersheds. Implementation works can take several years to complete, but important secondary lines can be put in service in a relatively short period.

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, the Federation of Municipalities, other municipalities in the Federation, CDR, DGU, Ministry of Public Works, Governorate of South Lebanon.

International: the World Bank.

Proposed Sources of Financial Resources

Local: Municipalities, Federation of Municipalities

National: CDR, Ministry of Transportation

International: KFW, World Bank, the Kuwaiti Fund.

Approximate Financial Magnitude

100 -150 Million USD.

Period and Timing Needed for Execution:

Short term Long term

Phased:

- 1- Preliminary Design Phase: to include a new feasibility study (1 Year including tendering)
- 2- Environmental Impact Study: as mandated by law (6 months)
- 3- Detailed Study to develop engineering and legal procedures (8 months)
- 4- Implementation: construction works (5 years)

Expected Results:

- Access to the city and internal circulation in the city improved
- Linkages between the municipalities in the greater Saida area strengthened.
- The central parts of Saida and the coastal Boulevard for re-development are freed to be reintegrated into the city as per the new spatial vision for the city.

Project Title Upgrading of Ain Al-Helweh Camp

General Objective(s)

Improving Socio-Economic Conditions for the Residents

Type of Project

- | | |
|---|---|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A3: to integrate marginalized groups into the city services and economic development such as poor Lebanese families, and Palestinian refugees

F1: To Prove Saida's centrality and leadership in opening local dialogues about security and stability issues

Project Objective(s)

Contributes to Strategies: A3.1–A3.2 – A4.1 – D2.2
 More equitable distribution of urban infrastructure
 Improving living conditions for the residents
 Reducing public tensions and security risks

Project Description (concept notes)

The camps will remain one of the main hindrances to development in Saida as long as they are neglected and allowed to sink further into poverty. Upgrading the camps will allow their residents to improve the quality of their lives and reduce local tensions. The proposed project aims at developing an incremental participatory framework for upgrading the camps by providing badly needed infrastructure as well as incentives for improving the private housing stock.

The improvement of the camps (to be carried out in partnership with UNRWA and the local camp committees) would also involve ratifying new detailed plans for the area to bring more equity between the UNRWA administered areas and areas developed spontaneously on the fringes of the camp. It will also involve developing legal tools to provide the residents with assurance of tenure and mechanisms of legally transferring property rights, which would provide the residents with some economic leverage and security to invest in developing their livelihoods and contribute to the local economy and contribute to dismantling the vicious cycle of poverty and violence in the camps. This in turn would encourage outside investors to invest in the city.

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, The Municipalities of Darb al-Sim and MiehMieh, CDR, DGU, the Lebanese Palestinian Dialogue Committee, Camp Popular Committees, NGO's.

International: UNRWA, JICA, UNDP, UN-Habitat

Proposed Sources of Financial Resources

Local: Municipality, the residents' participation

National: CDR

International: JICA, Qatar government, UNRWA, PLO, UNDP

Approximate Financial Magnitude

An investment program worth 5-10 Million USD yearly over 5 years.

Period and Timing Needed for Execution

Short term Long term

Phased

Expected Results

- Quality of life for residents improved
- Infrastructure in the camp upgraded
- The housing stock in the camp rehabilitated and stabilized
- Security conditions in the camp improved
- Political tensions in the city reduced
- Investment environment in Saida enhanced

Project Title Increasing competitiveness of Saida's traditional trade and crafts

General Objective(s)

Improving socio-economic conditions of residents

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A1: To ensure the continuous diversification of the economic base of the city and viability of all sectors through technical support and training to ailing sectors to adapt to new economic realities and conditions

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

A4: To empower local communities particularly the less advantaged ones

A8: To seek employment opportunities for owners and residents of the old city

C1: To link the old city culturally, spatially and economically with the greater city and beyond

D5: To create formal and informal networks for branding the city and marketing its potential assets

D6: To create mechanisms of technology transfer among concerned parties in order to increase quality and quantity of production to meet market demand

Project Objective(s)

Contributes to strategies: A1.2- A2.1-A2.2 - A4.2-A8.1- A8.2 -C1.2 -D5.1- D5.2-D6.1

Improve quality of traditional crafts by encouraging innovative craft design and technological improvement.

Diversify economic activities of traditional traders and craftsmen by strengthening linkages with the tourism and leisure sectors.

Brand Saida's traditional goods and services

Project Description (concept notes)

In order to sustain their activities traditional traders and craftsmen need to increase quality and diversify their portfolio of goods and services. This program is made of three components: (1) a capacity building and training component aiming at increasing the quality of the supplied crafts by the introduction of innovative design and improved technology; (2) a linkages and diversification component in which local traders and craftsmen will be trained and encouraged to introducing new economic activities by offering on site leisure and cultural activities (e.g. crafting classes, cultural activities, as well as tourist storytelling, do-it-yourself", and crafts making shows); (3) a valorization and promotion component that will introduce a quality label and brand Saida's traditional trades and crafts. The project will create an incentive scheme by supporting traders and craftsmen willing to invest in upgrading their businesses through covering a maximum of 50% of the investment cost through grants.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Local technical support team – local NGOs – Lebanese University (Institute of Technology) – Other universities – Vocational schools.

International:

Proposed Sources of Financial Resources

Local: Local foundations – local NGOs

National: Kafalat–Micro-finance Institutions

International: potential international donors such as EU and USAID.

Approximate Financial Magnitude

Implementation, including management training and branding: \$100,000, in addition to 2500,000\$ in investment funds (50% from grants and 50% from private investment through Kafalat and/or micro-institutions loans).

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Income of local traditional traders and craftsmen is increased
- Employment opportunities are created
- Local communities, including residents of the old city, are empowered
- Saida’s living cultural heritage is preserved by linking it to sustainable economic activities

Project Title Improving sustainability of fishermen livelihoods: valorization, diversification and capacity building

General Objective(s)

Improving socio-economic conditions of residents

Type of Project:

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

A3: To integrate marginalized groups into the city services and economic development such as poor Lebanese families and Palestinian refugees

A4: To empower local communities particularly the less advantaged ones

A8: To seek employment opportunities for owners and residents of the old city

B2: To plan for a Blue-Green Network that serves amenity and promotes sustainable use of environmental resources

D5: To create formal and informal networks for branding the city and marketing its potential assets

E3: To protect Saida's landscape distinctiveness enforcing and enhancing existing legal framework for the protection of water resources and green areas.

Project Objective(s)

Contributes to strategies: A2.1-A2.2- A3.1- A4.1-A8.1- A8.2- B2.3 -D5.2- D5.3- E3.1

Increase income of fishermen through sustainable fishing practices and valorization of the production.

Preservation of one of Saida's main traditional economic activities.

Project Description (concept notes)

The project means to improve fishermen livelihood strategies. It will include training on sustainable fishery, management of leisure and tourism activities, branding and creation of a quality and origin label for the catch.

In order to be implemented, a sustainable management of sea natural resources needs a complete buy-in from fishermen and their representative organization. Therefore there is a need to build capacity of the fishermen syndicates allowing it to self-manage the implementation of sustainable fishing practices and of tourism and leisure activities.

On a later phase, there is a need for a upgrading of the waterfront at the level of the old city, especially through the renovation of the old fishermen port, the syndicate union, and the fish market.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Local NGOs – Saida Fishermen syndicate – IUCN

International: IUCN (international Union for the Conservation of Nature)

Proposed Sources of Financial Resources

Local:

National: Ministry of Agriculture

International: potential donors such as the EU and FAO.

Approximate Financial Magnitude

Implementation, including management training and branding: \$100,000, in addition to \$750,000 upgrading of the fisherman port and syndicates office

Period and Timing Needed for Execution

Short term Long term

Phased: Phase 1: training and capacity building as well as branding and valorization of local resources, phase 2: renovation of the fishermen port, syndicate office and the fish market

Expected Results

- Fishermen Livelihood strategies are improved and their income is increased
- Fishermen activities are diversified to include tourism and leisure
- The waterfront landscape at the level of the old city is upgraded
- Marginalized groups are integrated into the socio-economic life of the city.

Project Title SME Support Program

General Objective(s)

Improving Socio-Economic Conditions for the Residents

Type of Project

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A1: to ensure the continuous diversification of the economic base of the city and the viability of all sectors through technical support and training to ailing sectors to adapt to new economic realities and conditions

A4: to empower local communities particularly the less advantaged ones

Project Objective(s)

Contributes to Strategies: A 1.2 – A2.2 – A4.1 – A4.2 – A4.3 – A5.1 - A6.1 – A7.2 – A8.2

Expand the capacity to the sector to absorb new labor and create jobs

Create new value chains that would benefit the local economy

Preserve important crafts that are part of the city's history

Promote campaigns for decent work, including the right to safety and hygiene on the workplace

Project Description (concept notes)

Through a mixture of training, re-branding, marketing, refocusing value chains, incentives, and linkages to tourism routes, a myriad of small projects can be developed using crowd funding and venture capitals to enable SME to grow and hire more people in the city. Work will be carried in conjunction with local NGO's and this will help develop their capacity to improve their work in the future. The Project will be coordinated through the establishment of a specialized Trust Fund that will run as a not-for-profit organization and will have on its board representatives of its largest public and private partners, as well as local partners such as the chamber of commerce, local NGO's and the local unions. The Municipality will naturally have a strong representation on its Board. The funds will be open for local NGO's to apply to them with innovative SME support project proposals.

Furthermore, the program would engage in promoting the brand of Saida as a vital economic hub, facilitate the expansion of medium enterprises into the city by promoting investment opportunities and foster partnerships.

Examples of projects to be funded include:

- Youth business clinic.
- Handcraft development.
- Small grants for SME's

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, the Federation of Municipalities, Private Foundations, Chamber of Commerce, local NGO's, private investors and local banks.

International: the Arab Fund for Social and Economic Development, ESCWA, ILO

Proposed Sources of Financial Resources

Local: Municipality, chamber of commerce, Private foundations, local banks.

National:

Approximate Financial Magnitude

An investment program worth 3 Million USD.

Period and Timing Needed for Execution:

Short term Long term

Phased: Pilot Phase for testing and setting up the program (one year), Implementation Phase for institutionalizing the program (2 years). Further phases could be envisioned depending on the success of the program, however, further phases would be carried as part of an exit strategy whereby the program will generate cost recovery from its operations.

Expected Results:

- Youth are trained for new entrepreneurial roles in society
- Small enterprises expanded and hired new employees
- Multiplier effects form improved value chains increased
- Preservation of important traditional crafts ensured
- Awareness of employers and employees on the economic benefit of decent work raised
- Saida youth encouraged to stay in the city and to contribute to its local economy rather than migrate.

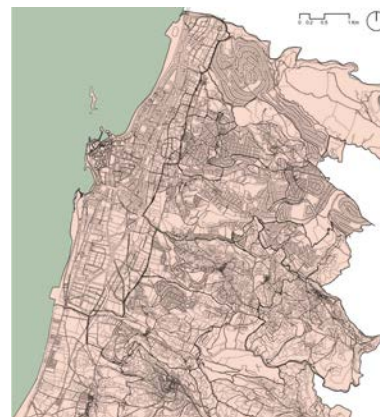
Project Title Introduction of Urban Agriculture for poverty alleviation in Greater Saida

General Objective(s)

Improving socio-economic conditions of residents

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A3: To integrate marginalized groups into the city services and economic development such as poor Lebanese families, and Palestinian refugees

A4: To empower local communities particularly the less advantaged ones

A6: To address traditional livelihoods (fishing, agriculture and related cottage industries) by institutional capacity building of organizations representing workers and businesses involved in traditional livelihoods

C2: To increase quantity and improve quality of green areas

C3: To preserve the city historical link with the sea, with the coastal orchards and with the hills ().

C4: To develop a collective spatial strategy for the Greater Saida area and to link the development of future infrastructure projects to a comprehensive vision for the city

D5: To create formal and informal networks for branding the city and marketing its potential assets

E3: To protect Saida's landscape distinctiveness enforcing and enhancing existing legal framework for the protection of water resources and green areas.

Project Objective(s)

Contributes to strategies: A3.2- A4.1-A4.3- A6.2 -C2.1 -C2.3- C3.2 -C4.1- D5.2- E3.2

Increase income of local marginalized group, including Palestinian refugees.

Valorize and brand Saida's agricultural and agro-food production.

Contribute to the viability of urban agriculture and preservation of green areas.

Project Description (concept notes)

The project will aim at introducing urban agriculture in Greater Saida poor neighborhoods to alleviate poverty and improve agriculture production. It will include training program on urban agriculture as well as a valorization and promotion program, including the organization of a weekly urban farmers market. The project will create an alternative food network (value chain) that breaks local (urban) farmers dependency on the wholesale market. The project will have a specific focus on production characteristic of Saida: citrus and loquats as well as vegetable production (through inter-cropping system or independently of orchards) to allow for weekly income of farmers – thanks to Community Supported Agriculture (CAS) schemes.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- UNRWA – local NGOs – Food Heritage Foundation – AUB faculty of Agriculture – Slow Food Lebanon

International: Slow Food International

Proposed Sources of Financial Resources

Local: Local foundations, UNRWA

National: Ministry of Agriculture – Ministry of Environment

International: potential international donors such as EU and USAID, FAO, IAMB- Bari, Italian Cooperation

Approximate Financial Magnitude

Implementation: \$250,000

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Income of farmers and local marginalized groups - including Palestinian refugees – has increased.
- Poverty and vulnerability of marginalized groups has been reduced
- Saida's living cultural heritage is preserved by linking it to sustainable economic activities
- Green Spaces have been preserved and integrated into the city economic activities

Project Title Restoration program for the historical housing in the Old City of Saida

General Objective(s)

Improving socio-economic conditions of residents

Type of Project

- | | |
|--|---|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity building |
| <input checked="" type="checkbox"/> Valorization-promotion | |



Strategic Objective(s)

A7: To restore the historical housing stock engaging the residents through subsidies and training according to consistent and affordable restoration guidelines and techniques

A8: To seek employment opportunities for owners and residents of the Old City

Project Objective(s)

Contributes to strategies: A7.1- A7.2- A7.3-A8.1- A8.2

Rehabilitation of historical houses in the old city

Improving living conditions of the residents through the architectural and infrastructural upgrade of the housing stock and retaining them in the old city

Establishing a training program for home owners in construction related skills to sustain income

Project Description (concept notes)

The project aims at establishing an institutional/economic framework for collective actions by home owners of historic housing stock in the Old City in partnership with the Municipality of Saida. A comprehensive study through surveys and mapping of the houses' status is to be conducted. Owners and residents are integral stakeholders to this project; therefore a capacity building program as well as a financial model should be established. Both frameworks will help in creating construction related employment opportunities that will not only generate income but also contribute to the restoration plan. The technical support team has to establish a list of standards, in compliance with the proposed urban conservation plan, to be followed by all works of rehabilitation and maintenance and should as well define the trainings guidelines.

Participating Players on the Design and Execution Levels

Local/National: CDR - Local technical support team - Municipality of Saida - Ministry of Culture

International: UNESCO - ICCROM

Proposed Sources of Financial Resources

Local: private sector - micro finance institutions - private foundations - Kafalat

National: CHUD

International: EU commission - AghaKhan historic cities - EuroMed program

Approximate Financial Magnitude

Estimated cost of restoring one house: 15 000 USD

A total budget estimated around 4 million USD

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Historical housing stock is preserved
- Capacity building for owners and residents
- Income is improved for people working in the traditional construction industries
- Tourism is increased

Project Title Rehabilitation and reactivation of Hammams in private ownership in the Old City

General Objective(s)

Improving socio-economic conditions of residents
Connecting the Old City to its surroundings

Type of Project

- | | |
|--|--|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity building |
| <input checked="" type="checkbox"/> Valorization-promotion | |



Strategic Objective(s)

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

A8: To seek employment opportunities for owners and residents for the old city

C1: To link the old city culturally, spatially and economically with the greater city and beyond

Project Objective(s)

Contributes to strategies: A2.1- A2.2-A8.1-C1.1- C1.3

Rehabilitation and reactivation of old hammams

Sustaining social practices and city identity

Increasing social and cultural exchanges among various parts of the city

Creating new businesses related to health (spas) and contributing to branding the city

Project Description (concept notes)

The proposal aims at rehabilitating and reactivating the closed hammams in the old city of Saida as cultural and economic assets particularly that most of them were operational till recently (hammam al ward, hammam al Sheikh). New ideas for modern health spas can be introduced and developed in the framework of the rehabilitation process which helps creating new businesses and attracting tourists. The technical team should assess the status of each one of the inactive hammams in order to establish a set of technical standards, in compliance with the proposed urban conservation plan, to be followed by the restoration and maintenance processes. This restoration program will ensure the revival of social and cultural practices.

Participating Players on the Design and Execution Levels

Local/National: CDR - Local technical support team - Municipality of Saida - Directorate General of Antiquities - hammam owners - interested local businesses

International: tourism agencies

Proposed Sources of Financial Resources

Local: private sector (NGO)- Micro-finance institutions

National: national investors

International: EU commission - international investors

Approximate Financial Magnitude

estimated cost of restoring one hammam: 50 000 - 150 000 USD

Period and Timing Needed for Execution

Short term Long term

Phased :

Expected Results

- Economic status of hammams owners is improved
- The old city's urban and architectural fabric and historical identity are preserved
- Local and tourists visits to the old city are increased

Project Title Design and activate the open space of the Land Citadel

General Objective(s)

Improving socio-economic conditions of residents
Connecting the city with its surroundings

Type of Project

- | | |
|--|--|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity building |
| <input checked="" type="checkbox"/> Valorization-promotion | |



Strategic Objective(s)

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

C1: To link the old city culturally, spatially and economically with the greater city and beyond

Project Objective(s)

Contributes to strategies: A2.1- A2.1-C1.1- C1.3

Designing an active social open space around the Land Citadel

Programming the open space to reactivate it

Activating of the southern gate of the old city

Integrating civic societies

Strengthening the old city's identity architecturally and culturally

Proposing an urban design scheme

Project Description (concept notes)

Designing an active social open space around the Land Citadel will help activating the southern gate of the Old City and reworking linkages with the surrounding Zweitini Garden and archaeological sites. The upgraded open space will improve the living conditions of residents and constitutes an active social gathering of various groups at the gate of the old city. Permanent playgrounds for children will be accounted for in the design of the open space.

A framework for developing the program and design will be established so that the process itself is participatory and constitutes a tool for dialogue: a dialogue among the different stakeholders (Municipality, technical team and civic societies). The proposed design and program will take into account and help propagate the social practices taking place (collecting wild plants)

Participating Players on the Design and Execution Levels

Local/National: Local technical support team - proposed SDU - Municipality of Saida - Directorate General of Antiquities - CHUD

International: twining programs - EuroMed exchange - UNICEF

Proposed Sources of Financial Resources

Local: Private sector - NGOs - Municipality of Saida

National: CDR

International: Arab Fund for Economic and Social Development - Kuwaiti Fund - Qatar Foundation - EuroMed exchange programs

Approximate Financial Magnitude

estimated cost : first phase 1 million USD

Period and Timing Needed for Execution

Short term Long term

Phased :

Expected Results

- Accessibility to the Land Citadel is improved
- Southern access/gate of the old city is activated
- A major open space is made available to the residents of the old city
- The old city's historic identity is preserved
- Tourist visits are increased

Project Title Redesign and reactivate Bahr El Eid as a primary social space in the old city

General Objective(s)

Improving socio-economic conditions of residents
Connecting the city with its surroundings

Type of Project

- | | |
|--|--|
| <input checked="" type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity building |
| <input checked="" type="checkbox"/> Valorization-promotion | |



Strategic Objective(s)

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

C1: To link the old city culturally, spatially and economically with the greater city and beyond **C3:** To preserve the city historical link with the sea, with the coastal orchards and with the hills

Project Objective(s)

Contributes to strategies: A2.1- A2.1-C1.1- C1.3

Designing an open space around Bahr El Eid that accommodates diverse social events sponsored by schools, the Municipality and civic societies

Integration of civic societies

Strengthening the old city's identity architecturally and culturally

Re-activation of the waterfront in relation to the old city

Project Description (concept notes)

Designing an open space around Bahr El Eid will help creating a physical link between the waterfront and the old city. It should therefore be integrated in the waterfront upgrading plan. It is a strategic location due to its symbolic value, collective memory and proximity to Khan Al-Ifranj. The space aims at accommodating social and cultural events involving fishermen, craftsmen and many other members of the civic society. The project will also serve as a main infrastructure for a child friendly city through the establishment of permanent playgrounds and the planning of seasonal events such as Eid events and games. A framework for developing the program and design will be established so that the process itself is participatory and constitutes a tool for dialogue. The latter will involve the different stakeholders involved in decision making but also users of the space (Municipality, technical team and civic societies such as the fishermen's syndicate).

Participating Players on the Design and Execution Levels

Local/National: Local technical support team - Municipality of Saida - Directorate General of Antiquities- NGOs - private foundations - small operatives of activities - CHUD

International: UNICEF

Proposed Sources of Financial Resources

Local: Private sector - NGOs - Municipality of Saida - private foundations

National: CDR

International: UNICEF - Reach Out to Asia (ROTA - Qatar)

Approximate Financial Magnitude

estimated cost: first phase 300 000 USD

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Accessibility to Bahr el Eid site is improved
- Playgrounds and social multipurpose spaces are implemented
- A program of seasonal activities is agreed upon and drafted

Project Title Creating economics opportunities for marginalized youth through introduction of urban tourism activities

General Objective(s)

Improving socio-economic conditions of residents
Security and stability

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

A2: To develop full cycles of development to attract and retain qualitative investments particularly in the tourism sector and to link these networks to efforts to preserve the tangible and intangible heritage of the city

A4: To empower local communities particularly the less advantaged ones

A5: To promote innovative economic enterprises

A6: To address traditional livelihoods (fishing, agriculture and related cottage industries) by institutional capacity building of organizations representing workers and businesses involved in traditional livelihoods

A8: To seek employment opportunities for owners and residents of the old city

D3: To coordinate with the Union of Municipalities of Saida Al-Zahrani to identify regional development projects and to organize and structure the tax base and tax collection within the Union.

D6: To create mechanisms of technology transfer among concerned parties in order to increase quality and quantity of production to meet market demand

F1: To prove Saida's centrality and leadership in opening local dialogues about these issues

Project Objective(s)

Contributes to strategies: A2.1-A2.2- A4.1-A4.3- A5.1- A5.2 -A6.1- A6.2- A8.1- A8.2 -D3.3- D6.2- F1.2

Valorize Saida's cultural heritage

Train local youth on urban tourism guiding.

Fight petty crime and insecurity in the old city by introducing economic opportunities for youth

Project Description (concept notes)

The aim of this project is to create economic activities for the youth residents of the old city.

Implemented by a local NGO or by a coalition of NGOs with experience working with marginalized social groups in the old city, it will valorize local cultural heritage and train youth on tourism guiding.

The newly formed guides will generate income by touring tourists (and resident of Saida, including school students) in the old city. In addition to its direct benefit the project will have several positive externalities, including linking marginalized youth to the city strategic vision and increase their sense of ownership, opening the old city to tourists and Lebanese citizens, fight petty crime, increase dialogue and awareness on the richness of Saida's heritage.

The project will as well include training on hospitality services management for local businesses as well as networking and cooperation with adjacent touristic actors, such as the Union of Jezzine Municipalities and the Shouf Cedars Biosphere Reserve.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Local NGOs –Tour operators – Travel agent – Local restaurants and guesthouses.

International:

Proposed Sources of Financial Resources

Local: Local foundations

National: Ministry of Tourism

International: Potential international donors such as EU and USAID, cultural exchange programs.

Approximate Financial Magnitude

Implementation: \$50,000

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Income of Saida's Youth is increased
- Local communities, including residents of the old city and Palestinian refugees, are empowered
- Saida's living cultural heritage is preserved by linking it to sustainable economic activities
- Petty crime and insecurity are reduced
- Time tourist spend in Saida is increased, allowing a significant positive indirect impact on the economy and image of the city

Project Title Rainwater Harvesting from Rooftops

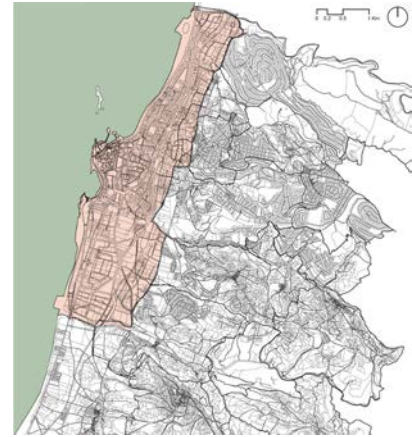
General Objective(s)

Sustaining environmental health

Lobbying with national institutions for legal frameworks

Type of Project

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

B1: To ensure ecological integrity of groundwater

E3: To protect Saida's landscape distinctiveness enhancing legal framework for the protection of water resources

Project Objective(s)

Contributes to Strategies: B1.3 – B1.4 – D5.1 – D5.2

Sustainable management of storm water by the collection

Reuse of storm water in irrigation or injecting in wells to recharge ground water and limit sea water intrusion.

Developing a proper administrative framework for monitoring and evaluating of infrastructure

Proposing laws that sustain storm water management as part of building regulations, and ensuring its implementation and workability across the city

Creating public-private partnerships to promote the city

Branding Saida as a green city

Project Description

The project aims at making use of the rainwater through a system of rooftop rainwater collection, stored in the residential building well for reuse, and/or to recharge aquifers. The project is twofold: (a) new building; (b) retrofitting existing buildings. For the first, building bylaws shall require of all new buildings to provide for sufficient clean restricted areas on the roofs to act as clean catchment for rainwater, to provide storage facility (175m³) to store collected water and install all necessary piping, diverting and filtering systems. For the second category, steps to be considered include: evaluation of structure and spatial potential in building to be retrofitted, clear roof and provide for sufficient water storage facilities in the building premises or on municipal land in proximity, provide necessary connections to end users including pumps. Incentives will be provided to a few pilot houses to test the system. And a code will be developed as per the result of the pilot phase

Participating Players on the Design and Execution Levels

Local: Private Users – building committees – Municipality of Saida

National: Ministry of Environment

International: UN habitat

Proposed Sources of Financial Resources

Local: private sector - private banks for micro loans – municipality of Saida

National: Municipality of Saida

International: Heinrich Böll foundation – GIZ – UN Habitat

Period and Timing Needed for Execution

Short term Long term

Phased :

Approximate Financial Magnitude

Estimated Cost for pilot project: \$ 100 000 – 250 000

\$22,000 up to \$50,000 (for large communal storage facilities) per building.

Expected Results

- Pilot project implemented over 5 buildings

Project Title Rainwater Harvesting from Streets

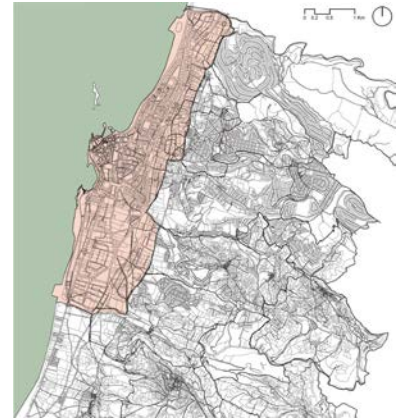
General Objective(s)

Sustaining environmental health

Lobbying with national institutions for legal frameworks

Type of Project

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

B1: Sustainable management of stormwater by collection and reuse of stormwater

Project Objective(s)

Contributes to Strategies: B1.3 – B1.4

Reuse of rainwater runoff recharging ground water to reduce water salinity and limit seawater infiltration

Reuse of rainwater runoff in irrigation of traffic related green areas

Developing a proper administrative framework for monitoring and evaluating process for infrastructure

Branding Saida as a green city

Developing innovative solutions to problem of water scarcity

Project Description (concept notes)

Rainwater runoff from the streets is collected through a municipal stormwater network.

Conventional stormwater drainage system can be adapted to harvest rainwater runoff with few modifications. This project aims to store a portion of the harvested stormwater runoff to (a) recharge groundwater and prevent seawater intrusion by injecting harvested water into wells and (b) irrigate traffic related green areas or agriculture lands thus reducing the reliance on groundwater.

Road/street runoff harvesting system is composed of the catchment area (sidewalks, roads and streets); the gutters and gullies used to direct runoff to the pipe network, the pipe networks; sedimentation pits for collection of suspended solid; and storage facility. The storage facilities could be located in public open spaces below ground level while the interceptor/sedimentation tanks, whose length is equivalent to a set of at least four manholes, can be placed under manholes. The injection wells have to be located above the cretaceous or quaternary aquifers and drilled to a depth between 600m and 800m to reach the aquifers. The injection wells must be determined using the hydrogeological study conducted by the UNDP in 1967 and the one currently studied as it is focusing on developing groundwater and wells database for the nation.

Participating Players on the Design and Execution Levels

Local: Private Users – Municipality of Saida and the farmers for allocation of water distribution

National: Ministry of environment, Ministry of Energy and Water/ Water Establishment of the South, CDR

Proposed Sources of Financial Resources

Local: private sector - private banks for micro loans – municipality of Saida

National: Municipality of Saida

International: Heinrich Böll foundation – GIZ – UN Habitat – World Bank Canada's International Development Research Centre (IDRC), European Union

Period and Timing Needed for Execution:

Short term Long term

Phased :

Approximate Financial Magnitude

Estimated cost:

- \$55,000 - \$75,000: modifying the network and constructing the storage facility ranges
- \$100/m A typical rate for well drilling in Lebanon
- \$30,000 for well casing, screen, pump, and fittings (for an average well of 600m depth)

Expected Results

- Upgrading stormwater collection network
- Constructing sedimentation pits
- The amount needed for ground water recharge is collected and the number of injection well (or battery of wells) determined with experts and the municipality
- Location and distribution of the injection wells determined on the coast
- Construction of at least 1 injection well as pilot

Project Title Rehabilitating *Al Qamleh* and *Abou Ghayyath* Streams

General Objective(s)

Sustaining environmental health
Connecting the city with its surroundings

Type of Project

- Execution Project (s) Strategic vision
 Detailed Project Lobbying - Advocacy
 Institutional Set-up Capacity
 Valorization- promotion



Strategic Objective(s)

- B1:** To ensure ecological integrity of water courses and safeguard against seasonal flooding
B2: Blue- green network component that serves as an amenity landscape and promotes sustainable use of environmental resources
B3: To enhance the system of managing infrastructure
C2: To increase quantity and improve quality of green areas
C3: To preserve the city historical link with the coastal orchards and with the hills
D3: To coordinate with the union of municipalities in what concerns the sustainable management of the streams, the stormwater and wastewater
E1: To enforce laws to ensure the implementation and financing of the projects without getting stuck in the centralized government system

Project Objective(s)

- Contributes to strategies: B1.1 – B1.4 – B2.1 - C2.1 – C2.2 – C3.1– D5.2
Controlling seasonal flooding
Safeguarding riparian ecology by rehabilitating stream banks and preserving its natural flow
Reinforcing blue-green infrastructure by establishing the streams an east-west corridors as amenity landscape and greenway
Valorizing stream corridors as geomorphologic features contributing to the character of Saida’s urban fabric
Branding the city of Saida as a green city

Project Description

Both Al-Qamleh and Abou Ghayyath streams were canalized in part and kept uncovered in other. The CDR implemented sewage lines in the streambeds for the municipalities of Saida, Hilalieh, Abra, Hareit Saida and Majdelyoun. Faulty design and implementation of culverts and sewage lines and lack of maintenance are resulting in the contamination of streams from leaking into the water flow in addition to physical damage by floods during the rainy seasons. The streams that were an asset to the urban landscape are now a liability and environmental hazard. Currently, an engineering solution is being proposed by the municipality to channel the entire streams into underground culverts; the proposal doesn’t solve the problem nor does it reclaim the river landscape.

The project proposed by USUDS aims at: (a) reduce the damage caused by the flooding of the streams by upgrading and increasing in size of the culverts at critical cross drainage structures. (b) Develop of an integrated system that controls flows across the culverts while helping store the seasonal water flows in adjoining orchard. (c) Rehabilitate stream banks with live crib walls that would protect the embankments of the stream as well as repairing and redirecting the sewage line (d) reclaim the stream as part of the blue-green network and soft movement within the city.

Participating Players on the Design and Execution Levels

Local: Municipalities of Saida, Hilalieh, Abra, Hareit Saida and Majdelyoun., Local water and infrastructural engineers (local team of experts/'Obeid for Pumps' subcontractor commissioned by the ministry energy and water resources for the operation and maintenance of Sayniq Sewage Station), Owners of lands along the streams.

National: CDR, the Ministry of environment and the ministry of works ,

Proposed Sources of Financial Resources

Local: Private sector, Municipalities of Saida, Hilalieh, Abra, Hareit Saida and Majdelyoun, local NGOs

National: UoM, CDR ,Ministry of environment and the ministry of works

International: World Bank, UN Habitat, USAID, Heinrich Böll foundation

Approximate Financial Magnitude

Total estimated cost: \$1,500,000

- \$50,000 for survey and topographic works/ stream and
- \$300 000: \$100 * 3 000m for rehabilitation of stream banks and reparation of sewage line
- \$200 000/ stream for embankment treatment and landscape

Abou Ghayyath:

- \$50,000 for survey and topographic works/ stream and
- \$700 000: \$100/m * 7 000m for rehabilitation of stream banks and reparation of sewage line
- \$200 000/ stream for embankment treatment and landscape

Period and Timing Needed for Execution

Short term Long term

Phased:

Phase 1: Fixing sewage line and cleaning the stream's beds already in process for Al-Qamleh river by 'Obeid for Pumps' subcontractor commissioned by the ministry energy and water resources for the operation and maintenance of Sayniq Sewage Station)

Phase2: embankment treatment and landscaping

Expected Results:

- Solved infrastructural design problems of the sewage line and stream water and sewage separated
- The streams natural flow preserved
- Flooding regulated and flow controlled through
 - Improved and resized culverts on Qamleh and Abou Ghayyath
 - Enlarged areas at the inlet of the culverts that allowing overflow into adjoining orchards where stream water is ponded on the soil and infiltrated or collected in surface or subsurface storage facilities for later use.
 - Live crib walls installed protecting embankments of the stream at the location enlargement at the inlet of the culverts.
- Rehabilitated stream banks and landscaped to accommodate soft movement

Project Title Rehabilitating Sayniq River

General Objective(s)

Sustaining environmental health
Connecting the city with its surroundings

Type of Project

- | | |
|---|--|
| <input checked="" type="checkbox"/> Execution Project(s) | <input checked="" type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

B1: To ensure ecological integrity of watercourses.

B2: Blue- green network component that serves as an amenity landscape and promotes sustainable use of environmental resources

B3: To enhance the system of managing infrastructure

C2: To increase quantity and improve quality of green areas

C3: To preserve the city historical link with the sea and the hills

C4: To develop a collective spatial strategy for greater Saida and to link the development of future infrastructure projects to a comprehensive vision for the city

D3: To coordinate with the union of municipalities in what concerns the sustainable management of the streams, the stormwater and wastewater

E1: To enforce laws to ensure the implementation and financing of the projects without getting stuck in the centralized government system

Project Objective(s)

Contributes to strategies: B1.1 – B1.4 – B2.1 – B3.1 - C2.1 – C2.2 – C3.1– C4.1 – C4.2 - C4.3 – D3.1

Safeguarding river riparian ecology by rehabilitating river banks and preserving its natural flow

Reinforcing blue-green infrastructure by establishing the river corridor as amenity landscape and greenway

Establishing an effective coordination among the municipalities in Saida and Zahrani Union of Municipalities

Valorizing stream corridors as geomorphologic features contributing to the character of Saida's urban fabric

Branding the city of Saida as a green city

Developing the project as part a strategic vision for Greater Saida

Create real linkage between the various parts of Greater Saida

Capitalizing on the assets of the regional hinterland of Saida

Project Description (concept notes)

Sayniq river catchment area extends beyond Saida municipality. The surrounding fabric is predominantly open agricultural lands and the integrity of the river geomorphology almost intact. A sewage line is installed in the riverbed and is in a state of disrepair, contaminating the river. The project aims to repair the sewage network, store seasonal water flow for reuse and enhance the quality of the river and its banks as a green amenity corridor. Rehabilitation will include: (a) repair and redirection of the sewage line to separate from river water; (b) develop an integrated system that controls flows; (c) line embankments with live crib walls, and (d) provide adequately landscaped pedestrian access.

Participating Players on the Design and Execution Levels

Local: Municipalities of Saida, Ghaziyeh, Darb el Seem and all other municipalities that the river cuts across, Local water and infrastructural engineers (local team of experts/'Obeid for Pumps'), and owners of lands along the river

National: CDR, the Ministry of environment and the ministry of works,

Proposed Sources of Financial Resources

Local: Private sector, Municipality of Saida, UoM, Local NGO's

National: Municipality of Saida, CDR, Ministry of environment and the ministry of works

International: World Bank, UN Habitat, USAID, Heinrich Böll foundation

Approximate Financial Magnitude

Total Estimated Cost: \$245 000

- Phase 1: \$45 000 for the establishment of a new connection
- Phase 2: \$200 000 for embankment treatment and landscape

Period and Timing Needed for Execution

Short term Long term

Phased :

Phase 1 :fixing the sewage line and cleaning the riverbed, this phase already took place by 'Obeid for Pumps' subcontractor commissioned by the ministry energy and water resources for the operation and maintenance of Sayniq Sewage Station. Pending is the construction of a small sewage connection from Ghaziyeh to the Sayniq Sewage Station

Phase 2: embankment treatment and landscaping

Expected Results

- River channel cleaned of all exogenous material that had been dumped in it over the years
- Solved infrastructural problems of the sewage line and stream water and sewage separated
- The river natural flow preserved
- Reservoir and irrigation network constructed for agriculture
- Training programs with farmers done to help them develop irrigation water conveyance schemes to bring water from the river to the orchards and fields.
- Rehabilitated stream banks and landscaped to accommodate soft movement

Project Title Reviving and protecting *Shat el Qamleh* and *Al Ziri*

General Objective(s)

Sustaining environmental health

Connecting the city with its surrounding

Lobbying with national institutions for (upholding) legal frameworks

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

B1: To ensure ecological integrity of marine landscape

B2: Part of the blue green network that serves amenity and promotes sustainable use of the environmental resources

C1: To link the old city culturally and spatially with the greater city and beyond

C2: To increase quantity and improve quality of green areas

C3: To preserve the city historical link with the sea

E3: To protect Saida's landscape distinctiveness enforcing and enhancing existing legal framework for the protection of water resources

Project Objective(s)

Contributes to Strategies: B1.2 - B2.3 – C2.1 – C2.2 – C2.3 - C4– E3.1

Protecting coastal marine resources

Developing the waterfront into a dynamic multifunctional landscape

Implementing restoration projects of key structures and open spaces along the old city perimeter

Ensuring sustainable management of green areas

Enforcing existing legal frameworks for marine resources

Promoting *Shat el Qamleh* and *Al-Ziri* as public space part of the landscape cultural heritage of the city

Elaborating new zoning regulation for the beach

Project Description (concept notes)

Al-Qamleh sandy beach has been shrinking since the implementation of the Maritime Boulevard, alienating users and visitors because the city was cut-off by the street denying direct access to the coast. The *Qamleh* beach is made up of three large plots owned by the Lebanese state (plot numbers 1093, 1085, 1077), and fifty small plots owned by the municipality of Saida. Zoning regulations in this area (Zone G1 in ref. to Decree 6552 issued in 1995) allow for a 20% general exploitation of the land for touristic purposes.

This project aims to restore Al-Qamleh's sandy beach by re-establishing Saida's ecological and socio-cultural relationship to the sea. The project aims to develop a landscape plan for the beach, the corniche edge, establishing visual links with Al-Ziri island as part of the natural /archeological heritage of the city and amending zoning to prohibit construction and alteration of the waterfront.

Participating Players on the Design and Execution Levels

Local: Civic Societies and local NGOs (BIG Blue) – Municipality of Saida – technical team of designers-
National: Ministry of works - Ministry of environment – CHUD

Proposed Sources of Financial Resources

Local: Private Sectors, private foundations

National: Ministry of works - CHUD

International: Heinrich Böll foundation

Approximate Financial Magnitude

Not estimated

Period and Timing Needed for Execution

Short term Long term

Phased :

Phase 1 Providing the landscape design and execution

Phase 2: Amending the zoning regulation as non aedificandi

Expected Results

- Al-Qamleh sandy beach and corniche appropriately landscaped (Landscape furniture, lighting, and signage)

Project Title Protect the coastal *Al-Kinayat* as part of the *Mala'b Al Baladi* Amenity Space

General Objective(s)

Sustaining environmental health

Connecting the city with its surrounding

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

B2: Blue- green network component that serves as an amenity landscape and promotes sustainable use of environmental resources

C2: To increase quantity and improve quality of green areas

C3: To preserve the city historical link with the sea and the coastal orchards

E3: To protect Saida's landscape distinctiveness enforcing and enhancing existing legal framework for the protection of water resources and green areas

F1: To prove Saida's centrality and leadership in opening local dialogues about issues of security and stability

Project Objective(s)

Contributes to Strategies: B2.3 – C2.1 – C2.2 – C2.3 – E3.1

Developing the waterfront into a dynamic multifunctional landscape

Contribute to branding the city as a green city

Ensuring sustainable management of green areas

Protecting and promoting *Al-Kinayat* at the Awali river delta as public space part of the landscape heritage of Saida

Elaborating new zoning regulation for the beach

Making of the public space a neutral ground for negotiating between different stakeholders the right to landscape

Project Description (concept notes)

Mature *Eucalyptus* trees that stretch along the Awali River banks and estuary, locally known as *Al-Kinayat*, is intertwined with the city history, valued by the people of Saida. The coastal cluster of trees, the focus of this project, was the site for scout camps and sheltered families whose houses were demolished during the Israeli invasion. The Rotary Club recently reforested the grove; however failing to maintain the renovated landscape, the grove/garden fell into decay. Today the plot is fenced with restricted public access. The aim of this project is to recognize the old *Eucalyptus* trees, *Al-Kinayat*, as integral to the landscape heritage of Saida. The focus of this project is to protect the coastal cluster within another project of upgrading the Municipal Stadium as a waterfront amenity complex. The project evolves proper management, protection of the trunk and roots, and installation of landscape furniture and lighting.

Participating Players on the Design and Execution Levels

Local: Civic Societies and local NGOs– Municipality of Saida – technical team of designers-

National:DGAM

Proposed Sources of Financial Resources

Local: Private Sectors, private foundations (Rotary Club)

National: CHUD

International: USAID through "Baladi" project - Heinrich Böll foundation

Approximate Financial Magnitude

Total Estimated Cost: \$40,000

Period and Timing Needed for Execution

Short term Long term

Phased :

Expected Results:

- Al- Kinayat, a memorial landscape, and public recreational space.

Project Title Protect "Qanaya El Khaskiyeh"

Agricultural Heritage

General Objective(s)

Connecting the city with its surrounding

Lobbying with national institutions for legal framework

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input checked="" type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |

**Strategic Objective(s)**

A2: To develop full cycles of development to attract and retain qualitative investments in the tourism sector to preserve the tangible and intangible heritage of the city

B2: Blue- green network component that serves as an amenity landscape

C2: To increase quantity and improve quality of green areas

C3: To preserve the city historical link with the orchards

D5: To create formal and informal networks for branding the city and marketing its potential assets

E3: To protect Saida's landscape distinctiveness enhancing legal framework for the protection of water resources and green areas

Project Objective(s)

Contributes to Strategies: A2.1 - A2.2 – B2.2 – C2.1 - C2.2 – C2.3 – C3.1 – C3.2 – C4.3 – E3.3

Increase communication to valorize Saida's cultural heritage

Promoting income-generation activities to support tourism and preservation of tangible and intangible heritage

Capitalizing on the assets of the regional hinterland of Saida

Branding the city of Saida as a Green city

Creating the Qanaya El Khaskiyeh as a protected domain

Empowering the public to negotiate the right to landscape

Developing a network of eco-tourism / agriculture trail

Project Description (concept notes)

Qanaya El Khaskiyeh, the historic Ottoman irrigation network that feeds agricultural lands from the waters of the Awali River, is a heritage landscape that is as significant as the historic city. This intervention entails protection of the historic irrigation network and the select orchards connected by the network in the northern edge of the municipality of Saida. This heritage landscape will serve as a prototype of sustainable traditional ways of irrigation and can be a site for ecotourism.

Participating Players on the Design and Execution Levels

Local: Civic Societies - local NGOs (Shajar w Bashar) – Municipality of Saida – technical team of designers-

National: Ministry of transportation and works - Ministry of environment – Maslahit el Sikak el Hadidya

Proposed Sources of Financial Resources

Local: The municipality of Saida, Bramiyeh, Bqosta -private Sectors, private foundations, NGO

National: Ministry of works and transportation – Ministry of environment – CHUD – DGAM – Ministry of Agriculture

International: Heinrich Böll foundation, World Bank, EU

Approximate Financial Magnitude

Not estimated

Period and Timing Needed for Execution

Short term Long term

Phased :

Expected Results

- Surveys of the Qanat system done
- Qanat preserved and repaired where needed
- Tourist program and trail executed

Project Title Rehabilitate *Khat El Sikkeh* as a Public Green Corridor

General Objective(s)

Sustaining environmental health
 Connecting the city with its surrounding
 Coordination cooperation and networking
 Lobbying with national institutions for legal framework
 Security and Stability

Type of Project

- | | |
|---|---|
| <input type="checkbox"/> Execution Project | <input checked="" type="checkbox"/> Strategic vision |
| <input checked="" type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity |
| <input checked="" type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

- B2:** Blue- green network component that serves as an amenity landscape
C2: To increase quantity and improve quality of green areas
D5: To create formal and informal networks for branding the city and marketing its potential assets
E3: To protect Saida's landscape distinctiveness by improving existing legal framework for green areas
F1: To prove Saida's centrality and leadership in opening local dialogues about these issues

Project Objective(s)

- Contributes to Strategies: A2.1 – A4.3 – B2.4 – C2.1 - C2.2 – C2.3 - C4.1– E3.3 – F1
 Upgrading the abandoned railway tracks into a green corridor
 Ensuring sustainable management of green areas
 Creating public-private partnership to promote the city
 Branding the city of Saida as a green city
 Enforcing hybrid legal framework for the railway corridor
 Enabling dialogue between all parties as the railway corridor is a neutral ground inclusive to all cutting across different section of the city
 Empowering the public to negotiate the right to landscape
 Encouraging small initiatives of local NGO's and businesses creating local platforms for reconciliation and peace building

Project Description (concept notes)

The rail way is an abandoned track owned by "*Maslahat el sikak el hadidya*", a public institution, awaiting reactivation. It is part of the city's memory, a promenade and a publicly used space. Apart from minor locations, the spatial corridor of the railway remains intact. Stretching from the extreme north to the south, the corridor passes by the Ain El Helwi camp what gives it potential to become a green connector and inclusive public space.

The aim of the project is to transform the railway track into a green pedestrian/ cycling corridor for recreation at the city level. This project runs in parallel with an initiative taken by the local NGO of Shajar w Bashar to claim the right to this landscape. They have received funds from PACE international NGO to construct an advocacy campaign, raise awareness and establish the project. They launched the campaign in April 2014 and are currently building up a profile of the railway track and developing a vision for the project. For this project to be executed, coordination and communication between different private and public sectors is needed. Building on the momentum of the local civil society, the railway corridor is part of the general vision towards a green infrastructure and soft movement network.

Participating Players on the Design and Execution Levels

Local: Civic Societies - local NGOs (Shajar w Bashar) – Municipality of Saida – technical team of designers-

National: Ministry of transportation and works - Ministry of environment – Maslahat el sikak el hadidya

Proposed Sources of Financial Resources

Local: Private Sectors, private foundations, NGO

National: Ministry of works and transportation – Ministry of environment - CHUD

International: Heinrich Böll foundation, PACE, EU,

Approximate Financial Magnitude

Total Estimated cost: \$ 175 000 for cleaning the area, planting, street furniture over 7km strip

Period and Timing Needed for Execution:

Short term Long term

Phased :

Phase 1 :Executing one section of the track, 3Km north of Saida,

Phase 2: Execution of other sections including connection in the camp

Phase 3: Implementing tram shuttle

Expected Results:

- Track sides cleared of weeds
- Cycling and pedestrian paths determined
- Track sides planted, landscape furniture and lighting installed

Project Title: Landscape Management for Existing Municipal Green Areas

General Objective(s):

Sustainable environmental health

Type of Project:

- | | |
|--|--|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| Valorization- promotion | |



Strategic Objective(s)

B2: Blue- green network component that serves as an amenity landscape

B3: To enhance the system of managing green infrastructure

C2: To increase quantity and improve quality of green areas

E3: To protect Saida's landscape distinctiveness enhancing legal framework for the protection of green areas

Project Objective(s)

Establishing a technical coordination bureau in the municipality

Capacity building within the municipal team about landscape management

Establishing a proper monitoring system

New framework for management of green areas

Project Description (concept notes)

Saida Municipality has exerted considerable effort to landscape and maintain traffic related green areas, especially medians and roundabouts by outsourcing the management of existing green areas to local contractors. The quality of these municipal green areas dictates a different approach to overcome: (a) the absence of sustainable landscape management expertise within the Municipality; (b) the lack of supervision and monitoring of outsourced landscape management; and (c) poor landscape design (furnishing, lighting, signage)

This project aim is three folds: first to develop a framework for sustainable landscape management strategies and second to build technical capacity within the municipality for the management of municipal green area through training of municipal staff and establishing an annual landscape management plan and third environmentally sustainable management landscapes.

Participating Players on the Design and Execution Levels

Local: Municipality of Saida

Proposed Sources of Financial Resources

Local: Municipality of Saida

Approximate Financial Magnitude

Not estimated

Period and Timing Needed for Execution:

Short term Long term

Phased :

Expected Results:

- Landscape management capacity building
- Developed strategic framework and clear guidelines for landscape management
- Improved quality of green areas

Project Title Develop an urban conservation plan for the old city of Saida

General Objective(s)

Connecting the city with its surroundings
 Coordination, cooperation and networking
 Lobbying with national institutions for legal frameworks

Type of Project

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input checked="" type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity building |
| <input type="checkbox"/> Valorization-promotion | |



Strategic Objective(s)

C4: To develop a collective spatial strategy for the greater Saida area and to link the development of future infrastructure projects to a comprehensive vision for the city

D1: To develop a comprehensive plan for the old city to ensure and guide coordination among the various actors and projects for restoration

E2: To elaborate a new zoning for the old city including micro schemes based on improved data and wider survey

Project Objective(s)

Contributes to strategies: C4.1-C4.2-D1.1-D1.2-D1.3-E2.1- E2.2- E2.3

Proposing a comprehensive conservation plan against a clear vision of historic Saida

Creation of a framework that ensures coordination of projects in the Old City

Establishment of restoration technical standards

Facilitation of international grants application

Promotion of Saida's urban and architectural fabric

Strengthening the old city's identity architecturally and culturally

Developing a management plan for the old city

Project Description (concept notes)

The conservation plan aims at setting standards for the conservation of different historical stocks present in the old city. It will mainly ensure a clear long term vision to be implemented across multiple projects taking place: architectural, urban and infrastructural projects. The plan will strengthen the old city's identity which doesn't only enhance tourism but economic investments as well.

This plan will constitute a tool for a dialogue between the different stakeholders involved in decision-making in the old city (Directorate General of Antiquities, CDR , Municipality of Saida, Ngo's and private owners). A management plan will be developed as well in order to ensure the sustainability of the institutional set-up needed to manage the process.

Participating Players on the Design and Execution Levels

Local/National: CDR - Local technical support team - Municipality of Saida - Directorate General of Antiquities

International: UNESCO - ICCROM - AghaKhan historic cities program

Proposed Sources of Financial Resources

Local: Municipality of Saida

National: CDR - CHUD

International: Italian cooperation - EuroMed exchange programs

Approximate Financial Magnitude

estimated cost of studies: 150 000 USD

Period and Timing Needed for Execution

Short term (study) Long term (implementation)

Phased :

Expected Results

- An approved legal framework is established
- A management structure overseeing yearly budgets needed for conservation is put in place
- Level of investments in the old city is increased
- Local construction industries are introduced to approved standards

Project Title Saida Development Unit and Urban Observatory

General Objective(s)

Coordination, Cooperation and Networking

Type of Project:

- | | |
|--|--|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying -Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

D4: To assure coordination among the various mega projects and develop cross sectorial synergies and mutual benefits

B3: To enhance the system of managing the infrastructure

B4: To develop a proper monitoring and evaluation process for infrastructure

Project Objective(s)

Contributes to Strategies: A1.1 - A5.2 -B3.1 - B3.2 - B3.3 - B4.1 - C4.1 - D4.1 - D4.2 - D4.3 - D5.1 - F1.2

Formalizing the USUDS process and ensuring its sustainability

Custodianship over the long term spatial vision for Greater Saida

Facilitating dialogue among the various stakeholders over the future of the city

Supporting local decision making

Contributing to the promotion of the city

Supporting local businesses with research and development tools for product designs and sectorial branding strategies

Coordinating infrastructural works

Ensuring transparency in assessing the impact of public investments and accountability

Project Description (concept notes)

The SDU/Observatory will serve as a monitor to measure impacts of development work on the city from social and economic perspective and will thus be part of sustaining the vision of the USUDS for the long term. As such it will be the custodian of standards and benchmarks envisioned for the various projects proposed for the city. The SDU will also be expected to be playing an important advocacy role for the city and developing evidence based arguments to negotiate future projects and increased decentralization from central government. Furthermore, it will develop an interactive GIS map with the current and ongoing infrastructural updates to enable advanced modeling and better coordination among major urban projects in the future. The SDU will be a public entity but will be run through a public – private – civil society partnership. It will function as a think tank that provides ideas for the future, continuous analysis and data essential for enabling informed decision making by local stakeholders. SDU will also serve as place for dialogue and discussion and not just a static archive. In that sense it will function as an advocacy platform for the Greater Saida.

The SDU could also serve as a training ground for new interns who would be engaged in the future in the various city projects. It will also contribute to supporting local CSO's and building local capacities for operation and advocacy.

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, the Federation of Municipalities, CDR, DGU, Utilities, Chamber of Commerce, NGO's, ESFD

International: Arab Urban Development Institute, Arab Fund, ESCWA, UN-HABITAT, USUDS, Cities Alliance, World Bank, Global Water Partnership, GIZ.

Proposed Sources of Financial Resources

Local: Funds could be developed as part of the city's partnership with various local civic and business functions

National: CDR, Ministry of Interior (rebate of National taxes to municipalities)

International: Potential donors are the Arab Urban Development Institute, the Arab Fund for Economic and Social Development, EU(through both technical development cooperation projects and social cohesion programs)

Approximate Financial Magnitude

Set up cost (1,000,000 USD), Running costs (300,000 USD per year)

Period and Timing Needed for Execution:

Short term Long term

Phased: First Phase for set up one year. Operational phase: indefinite.

Expected Results:

- Coordination among projects on the level of Greater Saida enhanced (increased efficiency and effectiveness of projects)
- Communication among the competing interests in the city improved (reduced conflict)
- Knowledge resources for the various stakeholders in the city developed (basis for knowledge economy established)

Project Title Institutional development of the Lebanese-Palestinian Dialogue Committee

General Objective(s)

Coordination, Cooperation and Networking
Security and Stability

Type of Project:

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

D2: To develop a framework for true cooperation among the municipalities in the greater Saida area in a manner to ensure that duties and rights of every party are clearly defined and adhere to by the various municipalities

D5: To create formal and informal networks for branding the city and marketing its potential assets

F1: To prove Saida's centrality and leadership in opening local dialogues about these issues

Project Objective(s)

Contributes to strategies: D2.2 - D5.1- F1.1

Institutionalize and build capacity of the Lebanese Palestinian Dialogue Committee

Build a Road map for Lebanese-Palestinian cooperation and networking in Saida

Reduce the tension and the sentiment of insecurity.

Project Description (concept notes)

The project aims at institutionalizing Saida's local Lebanese Palestinian dialogue, through capacity building, including networking and cooperation training, and strategic planning. An institutionalize dialogue committee will support the integration of Palestinian refugees and the Palestinian camps into the socio-economic and political life of the city. Furthermore it will help improve the security situation in the city and the camps. The committee will plan on developing a lobbying plan for enforcement of basic equity and human rights of the Palestinian refugees.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Local NGOs – UNRWA – PLO – Peace building NGOs – Ministry of interior – Political parties - LPDC

International:

Proposed Sources of Financial Resources

Local:

National: Presidency of the Council of Ministers

International: potential donors such as the EU and the NPA.

Approximate Financial Magnitude

Implementation: \$100,000

Period and Timing Needed for Execution

Short term Long term

Phased: 1- Capacity building, 2- Strategic Planning, 3- Implementation of strategic action (indefinite)

- Palestinian camps are better integrated into the socio-economic life of the city.
- Insecurity and community tension are reduce

Expected Results

- Saida USDS vision is supported and sense of ownership of the strategy is increased with the Palestinian refugees' community.
- Coordination, cooperation and networking between Saida's Lebanese and Palestinian residents is increased.
- Palestinian camps are integrated into the socio-economic life of the city.
- Insecurity and community tension are reduced

Project Title Saida's civil society strategic planning for cooperation and common action

General Objective(s)

Coordination, Cooperation and Networking
Security and Stability

Type of Project:

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input checked="" type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity Building |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

D5: To create formal and informal networks for branding the city and marketing its potential assets

F1: To prove Saida's centrality and leadership in opening local dialogues about these issues

Project Objective(s)

Contributes to strategies: D5.1- D5.2- F1.1

Institutionalize and build capacity of the Saida NGOs Network

Build a Road map for the Saida NGOs Network

Project Description (concept notes)

The project aims at institutionalizing Saida's NGOs network, through capacity building, including networking and cooperation training, and strategic planning. The network with the support of external expertise will set up a strategic planning committee to facilitate collective action on common goals. A strengthened NGOs network will support the city planning and lobbying for decentralization effort, and will work as a watchdog for the implementation of strategic projects.

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Local NGOs- local and national strategic planning expert

International:

Proposed Sources of Financial Resources

Local: Foundations and local NGOs

National:

International: Potential donors such as the EU.

Approximate Financial Magnitude

Implementation: \$100,000

Period and Timing Needed for Execution

Short term Long term

Phased: 1- Capacity building 2- Strategic planning 3- Implementation of common action

Expected Results

- Saida USDS vision is supported and sense of ownership of the strategy is increased with Saida's civil society
- Coordination, cooperation and networking between Saida's NGOs, and therefore resources are used more efficiently.

Project Title Lobbying for decentralization

General Objective(s)

Lobbying with national institutions for legal frameworks

Coordination, Cooperation and Networking

Type of Project

- | | |
|--|---|
| <input type="checkbox"/> Execution Project | <input checked="" type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying - Advocacy |
| <input type="checkbox"/> Institutional Set-up | <input type="checkbox"/> Capacity Building |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

E1: To adopt and implement the decentralization law as well as numerous other laws pertaining to the finances and responsibilities of municipalities

D2: To develop a framework for true cooperation among the municipalities in the greater Saida area in a manner to ensure that duties and rights of every party are clearly defined and adhered to by the various municipalities

D3: To coordinate with the Union of Municipalities of Saida Al-Zahrani to identify regional development projects and to organize and structure the tax base and tax collection within the Union.

Project Objective(s)

Contributes to strategies: E1.1-E1.2- D2.1- D2.3- D3.2

The enactment of the decentralization law and administrative reforms.

Improve municipal funding and resources

Improve cost recovery of major urban projects

Project Description (concept notes)

Implementation of a lobbying campaign supported by a municipal legal committee. The lobbying dynamic will include coordination meetings with other municipalities, and pro-active involvement of local members of Parliament and political parties

Participating Players on the Design and Execution Levels

Local/National: Municipality of Saida- Municipalities of the Union of Saida and Zahrani- Political parties – Saida NGOs network – Elected MPs, LCPS, CSI.

International: UN-Habitat

Proposed Sources of Financial Resources

Local:

National:

International :potential donors such as the EU, World Bank, UN-Habitat, Friedrich Ebert Stiftung – Heinrich Böll Foundation

Approximate Financial Magnitude

Implementation: \$100,000

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- The decentralization law is enacted
- Administrative and tax reforms are implemented.
- The coordination among members of the Municipalities Union as well as other actors is enhanced.

Project Title Dialogue Forum

General Objective(s)

Security and stability

Type of Project

- | | |
|--|--|
| <input type="checkbox"/> Execution Project | <input type="checkbox"/> Strategic vision |
| <input type="checkbox"/> Detailed Project | <input checked="" type="checkbox"/> Lobbying -advocacy |
| <input checked="" type="checkbox"/> Institutional Set-up | <input checked="" type="checkbox"/> Capacity |
| <input type="checkbox"/> Valorization- promotion | |



Strategic Objective(s)

F1: to prove Saida's centrality and leadership in opening local dialogues about these issues

Project Objective(s)

Contributes to Strategies F1.1 - D3.1 – D2.3 – B4.2

Mitigate local political differences

Develop win-win situations for the various stakeholders

Facilitating the lobbying and implementation of major development projects for the city

Project Description (concept notes)

The political situation in Lebanon is such that the main national stakeholders, even when they want to maintain the fragile status quo, are not capable of enforcing it firmly on the ground. In turn Local stakeholders in Saida are bound by the constraints of the national political deadlock and have not been able to forge collective thinking concerning local issues. The establishment of a confidential dialogue platform will provide opportunity for permanent contact among the representatives of the main factions and stakeholders to resolve local problems. The group will need to be hosted by a credible and neutral moderator in a discrete space. Various potential hosts do exist in Lebanon.

Defining membership in the Forum will involve a consultation process with the different factions. The final design of the governance of such a Forum is dependent on the results of these consultations. Lessons learnt from the National Dialogue should be accumulated for designing this local Forum. Establishing such a platform will require several phases of contacts, trust building, agreeing to the rules of the meeting and selecting the right individuals to participate. Participants need to be influential in their stakeholder groups but not necessarily the most dominant leaders. Eventually more formal contacts among the top leaders could be developed. However, the forum is not a one off deal, and it must be sustained and mediated for a long time to continuously monitor the situation and develop ideas to be presented to the top leaders.

The Forum will have at its mandate the following issues:

- 1- Monitoring tensions in the city and its vicinity and provide an early response to tensions before they materialize into violence.
- 2- Mitigate tensions after they arise and discuss modalities to diffuse them.
- 3- Investigate long term approaches to respond to urban governance problems in an equitable and mutually satisfactory manner.
- 4- Support and sustain local initiatives for reconciliation and social cohesion (described below) by providing a political cover for citizen to citizen type initiatives.

Participating Players on the Design and Execution Levels

Local/National: The Municipality of Saida, the Federation of Municipalities, other municipalities in the Federation, Main political partners, local religious leaders, business and labor leaders, local NGO's, Members of Parliament, the popular committees in the Palestinian camps.

International: various peace-building INGO's.

Proposed Sources of Financial Resources

Local: Municipalities, Federation of Municipalities.

National: National peace building NGO's

International: INGO's, EU, Government of Norway

Approximate Financial Magnitude

200,000 USD per year

Period and Timing Needed for Execution

Short term Long term

Phased:

Expected Results

- Conflicts in the city are reduced
- Major development projects for the region are un-blocked
- Outside investments are attracted to the city
- A model for national dialogue is established

APPENDIX 1

DESK REVIEW OF ONGOING PROJECTS

The team has reviewed the projects already foreseen for the area of Saida at the time of the USUDS launching. Specific project fact sheets have been prepared for these projects including the evaluation of each project by the team. These are presented below as an appendix to the Action Plan derived from the Strategic Framework. The Municipality provided the relevant information in the form of a presentation briefing and of progress reports updated to September 2013. The information provided in these progress reports has been reorganized according to project cycle management standard terminology, indicating objectives, results and outputs of each project whenever they were mentioned in the progress reports, even though under different headings. These fields are left empty when related content was not available in the progress reports, and they are meant to propose a standard reporting format which might contribute to more efficient monitoring.

The reviewed projects are listed below by sector, as grouped in the progress report provided by the Municipality.

1. Mobility

- 1.1 Street Al-Sultanyeh - Qanaya Roundabout – Haret Saida
- 1.2 Southern Highway, 5th segment: Saida City Maritime Boulevard – Sayniq Bridge
- 1.3 Traffic Plan for Saida city
- 1.4 New Commercial Port and Adjacent Wave Breaker Barrier and Land Reclamation
- 1.5 Rehabilitation of the Fishermen's Port
- 1.6 Maintenance of Maritime Boulevard
- 1.7 Street Qanaya roundabout – Majdelioun – Haret Saida

2. Solid Waste Management

- 2.1 Saida Solid Waste Treatment Plant

3. Infrastructure

- 3.1 Infrastructure Upgrading in Saida

4. Water

- 4.1 Implementation of Sewage Network in the Saida region: II Phase
- 4.2 Implementation of Secondary Sewage Treatment Plant and Secondary Sewage network in the Saida region: III Phase
- 4.3 Improvement of drinking water system in Saida area
- 4.4 Rehabilitation of main drinking water pumping stations in Saida area

5. Electricity

5.1 Construction of Electricity Transmission Station (220 kV)

6. Public Interest

6.1 Rehabilitation of *Hisba* buildings

6.2 Completion of building and Expanding Capacity of Saida Technical Institute for Young Women

6.3 Construction of a building for the Vocational Training Institute

6.4 Construction of Social Services Center

6.5 Establishment of Emergency and Ambulance Center

6.6 Establishment of Saida Public Library

6.7 Establishment of Saida Hotel

6.8 Public Garden in Northern Saida

6.9 Construction of Saida Al-Jial School including Guy's Dorms and related equipment

6.10 Specialized Center for Awareness, Assistance and Rehabilitation of Drug Addicts in Saida and Environs

6.11 Establishment of a New Retail Vegetable and Fruit Market and Rehabilitation of the model market of Fakhreddine Street

6.12 Opening Saida Solidarity Account

6.13 Reparcelation in Al-Wastani Area

6.14 Renovation and Update of the Civil Registries in preparation for digitalization

7. Land Reclamation

7.1 Marine Protection and Land Reclamation in Saida

5. Heritage

8.1 Establishment of Saida History Museum

8.2 Rehabilitation of the Cathedral of St.Nikolaus and adjacent archeological site

8.3 Rehabilitation of the Old Maronite Church

8.4 Rehabilitation of Hamoud Palace (Madrasat Aisha)

8.5 Rehabilitation of Shakrieh Street

8.6 Rehabilitation Khan Al-Qishleh

8.7 Rehabilitation Khan Al-Ruz

8.8 Rehabilitation of public space in the historic city and of traditional buildings

8.9 Rehabilitation of public space in the historic city: Bab Saray Square and touristic trail

8.10 Rehabilitation of public space in the historic city: Commercial trail and Souq

8.11 Rehabilitation of public space in the historic city: New trails

8.12 Rehabilitation of Saida Waterfront

8.13 Rehabilitation of the Old Saida Southern Gate (Zweitini area)

8.14 Rehabilitation of Land Castle

8.15 Rehabilitation of Sea Castle

9. Education

9.1 Construction and Equipment of Health Faculty

9.2 Establishment of Omani Model School

9.3 Establishment of New School in Saida

9.4 Rehabilitation of the building of Saida Technical School – Hospitality Dept.

10. Health

10.1 Establishment of Lebanese-Turkish First Aid Hospital

10.2 Rehabilitation and Equipment of Saida Health Center

1. Mobility

Sector: Mobility

Code: 1.1

Title: Street Al-Sultanyeh - Qanaya Roundabout - Haret Saida

Implementing Agency

Ministry of Public Works and Mobility

Partners: CDR

Expected Duration: 3 years



Objective

Not stated

Expected Results

Reduced traffic on urban collector streets
Direct interurban connection east and southward

Expected Outputs

4.5 Km of road widening and pavement

Estimated Cost: 24 million USD

Sources of Funding

32 billion LL from MPWM Budget

12 million USD from Saudi Fund Loan Project

Technical Assistance

Eng. Mohammad Fawaz (study)

State of Implementation: Preparation;

Ongoing review of MPWM Study by Eng. Fawaz;
Supervisor and Contractor not identified; Works can start where expropriation is not required;

Decisions and Agreements

Saudi Fund loan: Council of Ministers approval 10/11/'11;

MPWM and CDR on expropriation costs: Budget Law 2010, Art. 32, included in 2012 CDR Draft Budget, shifted to 2013, and to 2014 Draft Budget;

Obstacles: Funds for expropriations and Parliament approval of Saudi Fund Loan pending;

Date of original proposal: 1986

Notes: Eng. Mohammad Fawaz proposed (Nov. 2013, letter to PM) to reduce the work to a shorter section of the road given the high cost of expropriations.

Contribution to USUDS Strategic Objectives

SO A2: Improved connectivity between orchards and foothills can support tourism;
SO C3: Improved connectivity between the city, the orchards and the hills can preserve the historical link of the city with these;

Hindrances to USUDS Strategic Objectives

SO B2: A high speed connection in this location might hinder the feasibility of the proposed Blue-Green Network;
SO C4: The project does not link to a comprehensive vision for the city as it does not clarify the function of the street in relation to other proposals for the improvement of intra-urban mobility (eg. new highway) and to the reparation of Al-Wastani area;
SO E3: A high speed connection in this location might hinder the applicability of the proposed legal framework to protect Saida's landscape distinctiveness;

Proposed Alignment with Saida USUDS

Strategic Objectives A2, C4, E3:

The project shall be suspended in order to ensure its integration with the reparation of Al-Wastani area. It shall provide a pedestrian and vehicular promenade to enjoy Saida distinctive landscape, and to activate the area economically for tourism and catering businesses.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Mobility
Code: 1.2
Title: Southern Highway, 5th segment: Saida City Maritime Boulevard – Sayniq Bridge
Implementing Agency
 Council for Development and Reconstruction
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Overpass on the Sayniq area connecting the Maritime Boulevard to the Southern Highway southward from the previous access
Estimated Cost
 15,399,772,267 L.L.
Sources of Funding
 Law 246, 13/07/2009, Specialized Credit Agencies' Allocations for Southern Highway
Technical Assistance
 Dar Al-Handasa – Shair & Partners (study and supervision)
 General Company for Construction and Contracting LLC (contractor)
State of Implementation
 Complete
Decisions and Agreements
 Allocation of Funds: Law 246, 13/07/2009
 Expropriation of Lot 1298
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Mobility**Code:** 1.3**Title:** Traffic Plan for Saida city**Implementing Agency**

Council for Development and Reconstruction

Partners: Saida Municipality**Expected Duration:** Not Stated**Objective**

Improve mobility in Saida city

Expected Results

Not Stated

Expected Outputs

Plan for alternative highway north-south track

Parking plan

Estimated Cost

400,000 USD

Sources of Funding

CDR budget

Technical Assistance

Team International, Engineering & Management Consultants (study)

State of Implementation

Complete

Decisions and Agreements

CDR committed to prepare a new decree which will replace the previous plan of the eastern highway with a different plan;

Obstacles: -**Date of original proposal**

Not Stated

Notes

Implementation of the plan is conditional on the Municipality approval of its directives, which has been pending in the next year;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Mobility

Code: 1.4

Title: New Commercial Port and Adjacent Wave Breaker Barrier and Land Reclamation

Implementing Agency: Ministry of Public Works and Mobility

Partners: -

Expected Duration: 30 months



Objective

Not Stated

Expected Results

Not Stated

Expected Outputs

300 to 450 (2012/2013) m long console supporting the dock

9m deep plunging sheep draft

Estimated Cost: 25 billion LL

Sources of Funding: MPWM 2013 Draft Budget and following years;

Technical Assistance

Port: Liban Consult (study and supervision); Abou Rjeily Al-Arab Group (contractor);

State of Implementation: Ongoing;

Tenders awarded; backfill of the supporting console ongoing; MPWM funds yet to be secured;

Decisions and Agreements: -

Obstacles: Lack of previously expected adoption of MPWM general budgets since 2006;

Date of original proposal: Not Stated

Notes

The continuity between the area of the Commercial Port and the area created by the land reclamation (7.1) can be achieved by adjusting the wave breaker barrier;

This project derived from the original idea of a wave breaker barrier in front of the Fishermen Port (1.5), and is also related to the removal of the *Waste Mountain* (2.1);

Contribution to USUDS Strategic Objectives

SO D4: The project includes coordination with the adjacent project of land reclamation, although the coordination shall rather address other mega projects, particularly those related to mobility;

Hindrances to USUDS Strategic Objectives

SO A1: The project is not based on realistic targets for the economic growth of the city, and it does not include financing mechanisms for maintenance costs;

SO C3: The project undermines the preservation of the city historical link to the sea;

SO C4: The project is not linked to a comprehensive vision for the city;

SO D3: The project undermines the coordination with the Union of Municipalities of Saida and Al-Zahrani;

SO E3: The project harms Saida landscape distinctiveness;

Proposed Alignment with Saida USUDS

The project is rejected.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Mobility**Code:** 1.5**Title:** Rehabilitation of the Fishermen's Port**Implementing Agency:** Not yet identified**Partners:** Saida Municipality**Expected Duration:** Not Stated**Objective:** Not Stated**Expected Results**

Improved working conditions for the fishermen;
Increased economic activity particularly for the
hospitality businesses involved in fisheries trade;

Expected Outputs: 10 gears for the security
barrier; 40m long, 3m width access for boats;
1300m², 20cm thick salt-resistant concrete
pavement; Winch to collect boats, with engine
and railway; 50m long, 8m width and 3m depth
basin for tourist boats; Parking lot;

Estimated Cost: 2 million USD**Sources of Funding:** Not yet identified**Technical Assistance:** GENECO (study);

Danny Khouri Inc., Jihad Al-Arab Inc. (contractors
for salt resistant concrete pavement);

State of Implementation: Preparation; The
estimated costs (excluding security barrier and
parking lot) are 472,000 USD; Mayor Saudi
committed for 100.000 USD (pavement), and
identified the contractors; Supervisors not yet;

Decisions and Agreements: -**Obstacles:** -**Date of original proposal:** Not Stated

Notes: A design was proposed by Ajuntamiento
Barcelona, ETSAB and Univesitat de Catalunya;
This security barrier represents the original
proposal which was then enlarged to include the
commercial port (1.4), the *Waste Mountain* (2.1)
and the southern land reclamation (7.1);

Contribution to USUDS Strategic Objectives

SO A3: The project benefits the fishermen who
belong to one of the city marginalized groups;
SO A4: The project empowers one of the less
advantaged sectors of the local community;
SO A8: The project creates enabling conditions
to provide employment opportunities for the
residents of the Old City;

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

Strategic Objectives A2, A6: The project can
contribute to a full development cycle through
synergies with training, income-generation
and institutional capacity building for
organizations representing traditional crafts
such as fishing;

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

Sector: Mobility
Code: 1.6
Title: Maintenance of Maritime Boulevard
Implementing Agency: Ministry of Public Works and Mobility
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Repairs to basalt tiles damaged by passage of trucks in the part of the boulevard facing the Old City;
Estimated Cost
 Not Identified
Sources of Funding
 Not Identified
Technical Assistance
 Not Identified
State of Implementation
 Proposal;
 The proposal is being discussed with the Ministry of Public Works and Mobility;
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives
 SO A2: The maintenance of road infrastructure in one of the most prominent touristic sites of the city is an integral part of a full cycle of development to attract qualitative investments in the tourism sector;
Hindrances to USUDS Strategic Objectives
 -
Proposed Alignment with Saida USUDS
 Strategic Objectives B3, B4:
 Enhancing the system for managing infrastructure and developing a proper monitoring and evaluation process can ensure regular follow up and cost-recovery for this project;

Recommendation:

Approved Approved with recommendations

Pending information Suspend Reject

Sector: Mobility
Code: 1.7
Title: Street Qanaya roundabout – Majdelioun – Haret Saida
Implementing Agency: Ministry of Public Works and Mobility
Partners: -
Expected Duration: 24 months



Objective
 Ease vehicular mobility on an important connection to the villages East of Saida
Expected Results
 Completion of previously executed works
Expected Outputs
 Not Stated
Estimated Cost
 3,650,000 USD
Sources of Funding
 MPWM Budget
Technical Assistance
 MPWM (study and supervision);
 A.C.W. (contractor);
State of Implementation
 Complete
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 2009
Notes
 An expected increase of costs in case of sewage works is foreseen but not confirmed upon completion;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Allignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

2. Solid Waste

Sector: Solid Waste Management
Code: 2.1
Title: Saida Solid Waste Treatment Plant
Implementing Agency: Saida Municipality
Partners: -
Expected Duration: Not Stated



Objective: Not Stated;
Expected Results: A treatment capacity up to 200 tons of waste; 16 Municipalities served by the plant; Electricity self-sufficiency and supply for street lighting, pumping sewage or industries;
Expected Outputs: Storage center; Sorting center; Landfill; Administration bldg; Equipment; Infrastructure; Nylon washing machine; Removal of methane gas and Screening of other components from the *Waste Mountain*;
Estimated Cost: Not Stated (19,000,000 USD for the dump)
Sources of Funding: IBC
Technical Assistance: German Co. Passavant Roedinger (study); IBC (contractor, M&O);
State of Implementation: Ongoing
Decisions and Agreements: Agreement with IBC on the operation of the plant; Approvals from the Ministry of Interior and the Council of Ministers were obtained; UNDP signed a contract with Suez Co. (F) and Jihad Al-'Arab Inc. for the removal of the *Waste Mountain*, funded by the Saudi Kingdom in the framework of the grant for 7.1;
Obstacles: The Municipality and IBC took time to agree on the estimation of the operations costs;
Date of original proposal: Not Stated
Notes: The project is related to the wave breaker barrier mentioned in 1.4, 1.5 and 7.1; A design for the garden which shall replace the *Waste Mountain* was recently approved;

Contribution to USUDS Strategic Objectives
 SO B3: Serving 16 municipalities, the treatment plant contributes to foster coordination within the Union of Municipalities of Saida and Al-Zahrani, and by the production of electricity allows for cost recovery of investment to take place directly or indirectly;
 SO D4: The production of electricity by the plan allows for cross-sectorial synergies;
 SO E3: The removal of the *Waste Mountain* will contribute to the protection of Saida's landscape distinctiveness;

Hindrances to USUDS Strategic Objectives
 -

Proposed Alignment with Saida USUDS
 Strategic Objectives B4, C4, D2, D3: The approval of a Solid Waste Management Plan can support a proper monitoring and evaluation process for the operation of the plant, and link it to a comprehensive vision for the city and its surroundings, based on true cooperation and coordination with the Municipalities of Greater Saida and of the Union of Saida and Al-Zahrani;

Recommendation:

Approved Approved with recommendations

Pending information Suspend Reject

3. Infrastructure

Sector: Infrastructure

Code: 3.1

Title: Infrastructure Upgrading in Saida

Implementing Agency

Council for Development and Reconstruction

Partners: -

Expected Duration: Not Stated



Objective

Improving the quality of the street-scape in 3 areas of Saida (Riad Al-Solh, Sitt Nafisa and Ghassan Hammoud, Ta'amir 'Ain Al-Helwe)

Expected Results

Improved conditions of tree planting, side-walks and street lighting

Expected Outputs

Renovated water, sewage, telephone and electricity network

Estimated Cost: 13.7 million USD

Sources of Funding: Islamic Development Bank;

Technical Assistance: Eng. Abd Al-Wahab Shehab (study and supervision); Arab Business Co.

Mohammad Danash

State of Implementation: Ongoing;

Study completed in June 2011; Authorization from the Administrative Council was delivered to the Islamic Development Bank in December 2011, and its processing by the Bank delayed the launching of the project; Works contract was signed in April 2013 and starting from May 2013 works are underway in Riad Al-Solh, Sitt Nafisa and Al-Shakrieh Street; Works in Ta'amir started in 2014;

Decisions and Agreements

The IDB loan was approved by the Parliament;

Obstacles: -

Date of original proposal: Not Stated

Notes: -

Contribution to USUDS Strategic Objectives

SO A2: Investing in infrastructure contributes to full cycles of development that attract qualitative investments;

Hindrances to USUDS Strategic Objectives

SO A3: The priority given to the two areas of Riad Al-Solh and Sitt Nafisa and the delay in implementing the project in the third target area, which is the most disadvantaged one, risks to reinforce existing inequalities in the distribution of urban infrastructure;

Proposed Alignment with Saida USUDS

Strategic Objectives A3:

Works in Ta'amir 'Ain Al-Helwe shall be completed at the same time than the works in the other two areas;

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

4. Water

Sector: Water
Code: 4.1
Title: Implementation of Sewage Network in the Saida region: II Phase
Implementing Agency: Council for Development and Reconstruction
Partners: -
Expected Duration: Not Stated



Objective: Not Stated
Expected Results: Not Stated
Expected Outputs
 Primary waste water treatment station;
 Main assembly lines;
 Drainage network;
 Sea discharge;
Estimated Cost: 20,401,407 USD; 144,732,500 JY;
 1,528,875 USD; 150,000 USD;
Sources of Funding: Japanese organization JBIC;
Technical Assistance
 Rafiq Khouri office and Japanese Company NGS (study)
 EnviroTECH and Japanese Company NGS (supervision)
 Arab Contractors Inc., Egypt (contractor)
 Saba and Makhlouf Trading and Contracting (maintenance and operations)
State of Implementation: Complete
Decisions and Agreements: -
Obstacles: The connection with the emergency electricity supply requires follow-up with Electricity Lebanon, as rationing is causing high costs for the operation of pumps;
Date of original proposal: Not Stated
Notes
 The project relies on the implementation of the III Phase; The sewage pipes were laid on the bottom of the river courses beds were it was previously discharged;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

Sector: Water
Code: 4.2
Title: Secondary Sewage Treatment Plant and Sewage network in the Saida region: III Phase
Implementing Agency: Council for Development and Reconstruction
Partners: South Lebanon Water Authority
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Secondary waste water treatment station
 Secondary sewage network
Estimated Cost
 80 million USD
Sources of Funding
 Japanese organization JBIC
Technical Assistance
 Not yet identified
State of Implementation: Preparation;
Decisions and Agreements: -
Obstacles
 The fund is being considered for approval by the new Japanese Government;
Date of original proposal
 Not Stated
Notes
 The fund awarding procedure requires follow-up by the implementing agency, based on the implementation of the II phase; Implementation is related to the works for the landfill in the sea (7.1);
 Once this Phase III is completed, Phase IV shall provide the connections between the buildings and the pipes provided in Phase II, so that the network can be operational;

Contribution to USUDS Strategic Objectives
 SO B1: The project can play a central role in ensuring ecological integrity of water courses, marine and groundwater;
Hindrances to USUDS Strategic Objectives
 SO B1: The coordination with the sea landfill project can cause harm to the ecological integrity of water courses, marine and groundwater;
 SO C4: The coordination with the sea landfill project hinders the impact of this project since the plans for the landfill are not linked to a comprehensive vision for the city;
 SO D2, D3: The project did not entail coordination with neighboring Municipalities;

Proposed Alignment with Saida USUDS
 Strategic Objectives B2, B3, B4:
 The project should support the development of a Blue-Green network developing river corridors as amenity landscape and greenways; it should be based on a hydrogeological study for the whole catchment area surrounding the city, and on a comprehensive plan for Integrated Water Resource management;

Recommendation:

Approved
 Approved with recommendations
 Pending information
 Suspend
 Reject

Sector: Water**Code:** 4.3**Title:** Improvement of drinking water system in Saida area**Implementing Agency:** South Lebanon Water Authority**Partners:** CDR**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

Quantitative survey of the users connected to the water network

3 wells rehabilitated

Subscription meters fixed and replaced

Replacement of 7.1 km of AC pipes at Kafura Spring

Replacement of 9 km of network AC pipes

Doubled storage capacity of drinking water (2500mm*2)

Estimated Cost: 15 million USD**Sources of Funding:** Not yet identified**Technical Assistance**

GTZ (study)

State of Implementation: Preparation;

Required expropriations, supervisor and contractor not yet identified;

Decisions and Agreements: -**Obstacles:** -**Date of original proposal:** Not Stated**Notes**

The study conducted by GTZ provided the need assessment; preparing applications to the Government or to Japanese sectorial funds, and to other Arab and International funds is being considered;

Contribution to USUDS Strategic Objectives

SO B3: The project will support the cost recovery enhancing the system of managing infrastructure;

Hindrances to USUDS Strategic Objectives

SO D4: The project does not consider the opportunities for cross-sectorial coordination and synergies;

Proposed Alignment with Saida USUDS

Strategic Objectives B3, B4, D4:

The implementation of the project requires a hydrogeological study for the whole catchment area surrounding the city, and on a comprehensive plan for Integrated Water Resource Management including opportunities for cross-sectorial synergies, in addition to the GTZ need assessment study; Strategic Objective A3: The improved performance of water supply to the city should be directed towards a more equitable distribution of urban infrastructure to integrate marginalized groups into the city;

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

Sector: Water**Code:** 4.4**Title:** Rehabilitation of central drinking water pumping stations in Saida area**Implementing Agency:** South Lebanon Water Authority**Partners:** CDR**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

5 Central Water Pumping Stations

Replacement of the towing line

Equipment of groundwater wells (No. not stated)

Improvement of water connections (Length not stated)

Estimated Cost

2.8 million USD

Sources of Funding

Not yet identified

Technical Assistance

Cadres Consulting (study, supervised by GTZ)

State of Implementation: Preparation;

The study was submitted to the German agency KFW for financial support to the works;

Decisions and Agreements: -**Obstacles**

Funds are not secured; Documents for the construction permit application are not prepared;

Date of original proposal: Not stated**Notes**

The study conducted by GTZ provided the need assessment; preparing applications to the Government or to Japanese sectorial funds, and to other Arab and International funds is being considered;

Contribution to USUDS Strategic Objectives

Pending more information

Hindrances to USUDS Strategic Objectives

SO B3: The project does not include the cost recovery enhancing the system of managing infrastructure;

SO B4: The project does not include the basic indicators for monitoring and evaluation;

SO D4: The project does not consider the opportunities for cross-sectorial coordination and synergies;

Proposed Alignment with Saida USUDS

Strategic Objectives B3, B4, D4:

The implementation of the project requires a hydrogeological study for the whole catchment area surrounding the city, and on a comprehensive plan for Integrated Water Resource Management including opportunities for cross-sectorial synergies, in addition to the Cadres/GTZ feasibility study;

Strategic Objective A3: The improved capacity of water supply to the city should be directed towards a more equitable distribution of urban infrastructure to integrate marginalized groups into the city;

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

5. Electricity

Sector: Electricity

Code: 5.1

Title: Construction of an Electricity Transmission Station (220 kV)

Implementing Agency: Lebanon Electricity

Partners: -

Expected Duration: Not Stated



Objective

Improving the capacity of electricity supply in the city

Expected Results

Not stated

Expected Outputs

Electricity Transmission Station (220 kV)

Estimated Cost: 20 million USD

Sources of Funding: Electricity Lebanon, supported 75% by a loan under the patronage of the World Bank;

Technical Assistance

EDF (study)

State of Implementation: Preparation;

The tender is open and three offers are being evaluated by Lebanon Electricity through financial audit;

Decisions and Agreements

The Ministry of Finance agreed on the allocation of 40 billion LL from Electricity Lebanon budget to build two stations one in Saida and one in Baalbeck;

Obstacles

The authorization to start the work requires follow-up with Lebanon Electricity;

Date of original proposal: Not Stated

Notes: The set-up of the project requires direct communication between former PM Siniora and the General Director of Lebanon Electricity Kamal Hayek;

Contribution to USUDS Strategic Objectives

SO D4: The capacity of electricity supply in the city affects cross-sectorial synergies, for example by reducing pumping costs for drinking water and waste water;

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

Strategic Objectives B3, B4:

Enhancing the system for managing infrastructure and developing a proper monitoring and evaluation process can ensure regular follow up and cost-recovery for this project;

Strategic Objective A3: The improved capacity of water supply to the city should be directed towards a more equitable distribution of urban infrastructure to integrate marginalized groups into the city;

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

6. Public Interest

Code: 6.1**Title:** Rehabilitation of *Hisba* buildings**Implementing Agency:** Association of Whole-sale Vegetables and Fruits Traders**Partners:** Saida Municipality**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

Walls, roofs, floors and bathrooms of shops restored;

Power lines maintained;

Sewage cleaned;

Estimated Cost

250,000 USD

Sources of Funding

Private donation of Former PM Saad Al-Hariri

Technical Assistance

Eng. Abd Al-Wahab Shehab (study and supervision);

GENECO (contractor);

State of Implementation

Complete

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

Not Stated

Notes

The plot is a Municipal property;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.2
Title: Completion of building and Expansion of Saida Technical Institute for Young Women
Implementing Agency: Association for consolation and social services
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Additional building for the Institute
Estimated Cost
 1,270,000 USD
Sources of Funding
 Zayed Bin Sultan Al-Nahyan Foundation for Charity and Humanitarian Work
Technical Assistance
 Eng. Abd Al-Wahab Shehab (study and supervision);
 Mr. Mohammad Al-Baba (contractor);
State of Implementation
 Complete
Decisions and Agreements: -
Obstacles: -
Date of original proposal: 2009
Notes: -

Contribution to USUDS Strategic Objectives
 -
Hindrances to USUDS Strategic Objectives
 -
Proposed Alignment with Saida USUDS
 -
 The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Public Interest

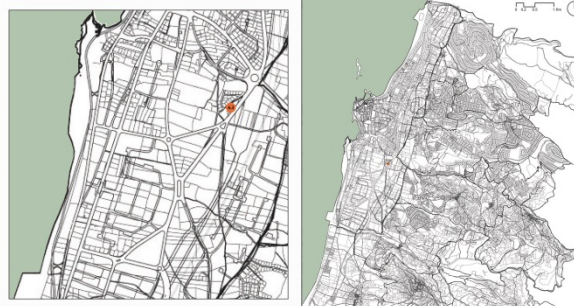
Code: 6.3

Title: Construction of a building and Expanding Capacity of Vocational Training Institute

Implementing Agency: Association for the Care of the Orphans

Partners: -

Expected Duration: Not Stated



Objective

Not Stated

Expected Results

Not Stated

Expected Outputs

5000 m2 building for the Institute

Estimated Cost

2,449,750 USD; 240,000 USD yearly;

Sources of Funding

Zayed Bin Sultan Al-Nahyan Foundation for Charity and Humanitarian work; yearly funding from Khalifa Bin Zayed Al-Nahyan Foundation;

Technical Assistance

Eng. Abd AL-Wahab Shehab (study and supervision);

GENECO (contractor);

State of Implementation

Preparation;

Decisions and Agreements: -

Obstacles

The donor identified for the proposal was replaced by a new one based on a different estimation of costs;

Date of original proposal: 2010

Notes:

Prior to the final agreement for the allocation of funds from Zayed Bin Sultan Al-Nahyan Foundation, Mr. Mahmoud Zeidan had also expressed interest in founding the project;

Contribution to USUDS Strategic Objectives

SO A4: Vocational training is a key component of the socio-economic empowerment of the less advantaged communities in the city;

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

Strategic Objectives A1, A8, B4:

The Institute shall diversify its offer of training so to support ailing sectors, and to enhance entrepreneurial skills of owners and residents of the Old City; The project should thus entail a monitoring and evaluation process including an operational plan for the Institute rather than just the construction of a building;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.4
Title: Construction of Social Services Center
Implementing Agency: Charitable Association of the Sea Mosque
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Dialogue and exchange between the elderly and the youth
Expected Outputs
 Not stated
Estimated Cost
 1,900,000 USD
Sources of Funding
 Arab Fund for Socio-Economic Development
Technical Assistance
 Eng. Abd Al-Wahab Shehab (study and supervision);
 Geneco (contractor)
State of Implementation
 Ongoing;
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives
 SO A4: The activities of the center can contribute to empower less advantaged local communities such as the residents of the Old City;
 SO C1: Promoting cultural activities in the Old City will contribute to link it to the greater city and beyond;
Hindrances to USUDS Strategic Objectives
 -
Proposed Alignment with Saida USUDS
 SO B4: The project should entail a monitoring and evaluation process including an operational plan for the Center rather than just the construction of a building; Seminars and discussions shall encourage participation of the local community into decision making processes such as monitoring and evaluation of infrastructure and services;
 SO F1: Seminars and discussions should contribute to create local platforms for reconciliation and peace-building;

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Public Interest

Code: 6.5

Title: Establishment of Emergency and Ambulance Center in the *Hisba* buildings

Implementing Agency: Not Identified

Partners: -

Expected Duration: Not Stated



Objective

Not Stated

Expected Results

Not Stated

Expected Outputs

A suitable location provided for the Civil Defense
A suitable location provided for the Lebanese Red Cross

Estimated Cost

3,100,000 USD

Sources of Funding

Kuwait Fund for Arab Economic Development

Technical Assistance

Eng. Abd Al-Wahab Shehab (study)

State of Implementation

Preparation

Decisions and Agreements: -

Obstacles

Funds applications

Date of original proposal

2011

Notes

After previous consultations between former PM Siniora and various Kuwaiti high rank officials since 2011, the project has been included in the list of proposals for the request for funding sent in March 2013 by the former PM Naguib Mikati to the Kuwaiti PM Sheikh Jaber Mubarak;

Contribution to USUDS Strategic Objectives

SO A3: The services of the Civil Defense and of the Lebanese Red Cross are particularly beneficial for marginalized groups who do not have the resources to access these otherwise;

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

SO B4: The project should entail a monitoring and evaluation process including an operational plan for the Center rather than just the construction of a building;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest

Code: 6.6

Title: Establishment of Saida Public Library

Implementing Agency: Saida Municipality

Partners: -

Expected Duration: Not Stated



Objective

Not Stated

Expected Results

Not Stated

Expected Outputs

Reading section

Research section

ICT section

Research and Seminar Centre

Estimated Cost

Not Identified

Sources of Funding

Hariri Foundation

Technical Assistance

Hariri Foundation (study, supervision and operation)

State of Implementation

To be verified

Decisions and Agreements: -

Obstacles

Not Stated

Date of original proposal

Not Stated

Notes: -

Contribution to USUDS Strategic Objectives

Pending more information

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

SO B4: The project should entail a monitoring and evaluation process including an operational plan for the Library rather than just the construction of a building;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.7
Title: Establishment of Saida Hotel
Implementing Agency: Saida Municipality
Partners: Bank Audi
Expected Duration: Not Stated



Objective
 Encourage tourism and development in the city

Expected Results
 Not stated

Expected Outputs
 Not Stated

Estimated Cost
 Not identified

Sources of Funding
 Private investment shares

Technical Assistance
 Khatib and Alami (study);
 Jones Lang Lasalle (evaluation);

State of Implementation
 To be verified

Decisions and Agreements: -

Obstacles
 The Municipality needs to approve the decision to contract Jones Lang Lasalle for the evaluation of the financial prospects of the proposed real estate investment;

Date of original proposal
 Not Stated

Notes
 The agreement with the investor previously identified by the Municipality had to be revised due to opposition within the city on the extent of financial benefit allowed to the investor in comparison to the Municipality gains;

Contribution to USUDS Strategic Objectives
 Pending more information

Hindrances to USUDS Strategic Objectives
 -

Proposed Alignment with Saida USUDS
 SO B4: The project should entail a monitoring and evaluation process including an operational plan for the Hotel rather than just a financial plan;

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Public Interest
Code: 6.8
Title: Public Garden in Northern Saida
Implementing Agency: Saida Municipality
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 A natural site in the middle of the city is created;
 A space for family and children activities is provided;
Expected Outputs
 Cultivations beneficial to the environment;
 Recreational area;
Estimated Cost
 Not Stated
Sources of Funding
 Hariri Foundation
Technical Assistance
 Hariri Foundation (study, supervision and operation)
State of Implementation
 Preparation
Decisions and Agreements
 The foundation stone was laid in November 2011, and it was named "Park King Abdullah Bin AbdulAziz"
Obstacles
 Not Stated
Date of original proposal: -
Notes: -

Contribution to USUDS Strategic Objectives
 SO C2: The project contributes to increase the quantity of green areas in the city;

Hindrances to USUDS Strategic Objectives
 -

Proposed Alignment with Saida USUDS
 Strategic Objectives B2, C2, E3:
 The project shall be integrated into a larger plan for the Blue-Green amenity network, and should ensure the quality of the green spaces provided and their sustainable management; it shall be based on a general approach to landscape ecology focused on the protection of existing green areas, prior to the creation of new ones;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.9
Title: Construction of Saida Al-Jial School* and Construction and Equipment of Guys' dorms**
Implementing Agency: Association for the Care of the Orphans
Partners: -
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Elementary School for 1000 students;
 7000 m2 total open space and building footprint;
Estimated Cost
 1,400,000* USD; 500,000** USD
Sources of Funding
 Private Donation from Sayyed Abd Al-Rahman Nasr Al-Said*; Kuwait Fund for Arab Economic Development**;
Technical Assistance
 Eng. Abdel Wahab Shehab (study, supervision); United Building Company, Kuwait (contractor);
State of Implementation
 Complete since 2010
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 2007
Notes: -

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.10
Title: Center for Awareness, Assistance and Rehabilitation of Drug Addicts
Implementing Agency: Higher Council for fighting drug addiction in Saida and Environs
Partners: -
Expected Duration: 3 years



Objective
 Combat Drug Addiction through a Socio-Entrepreneurial Approach
Expected Results
 Awareness raising and training for social workers
 Treatment of drug addicts and their reintegration in the society
Expected Outputs
 Establishment of the association;
 Bank Account at BankMed;
 Construction of a New Centre outside the city;
Estimated Cost: 600,000 USD*; 1100000** USD
Sources of Funding: Donations from Kuwait, Saudi Arabia (Prince Talal, Arab Gulf Program for Development) and Lebanon (BLOM Bank) *; Arab Fund for Socio-Economic Development*;
Technical Assistance
 Khatib and Alami (study);
 Ernst Young (financial audit);
State of Implementation: Ongoing;
Decisions and Agreements: -
Obstacles: Funds insufficient;
Date of original proposal: Not Stated
Notes: The Board of the Council includes representatives of different civil society groups and political parties; A building temporarily offered by a private citizen is used as headquarter waiting for the construction of the center; the plot identified for the construction of the center was not bought yet;

Contribution to USUDS Strategic Objectives
 Pending more information

Hindrances to USUDS Strategic Objectives
 -

Proposed Alignment with Saida USUDS
 -

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.11
Title: Establishment of a New Retail Vegetable and Fruit Market and Rehabilitation of the model market of Fakhreddine Street
Implementing Agency: Saida Municipality
Partners: MPWM
Expected Duration: Not Stated



Objective
 Relief streets and sidewalks from congestion caused by vendors carts and vegetable stalls
Expected Results
 Vendors have access to a regularly equipped market place
Expected Outputs
 Old market rehabilitated
 Marketplace equipped with services, lighting and security measures
 Parking lot
Estimated Cost
 67,000 USD
Sources of Funding
 Saida Municipality
Technical Assistance
 Municipal Engineering Office (study and supervision);
 Jamal Al-Ghosh Inc. (contractor);
State of Implementation
 Complete
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not Stated
Notes: The market opened in May 2012, it is near the center amid residential areas;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

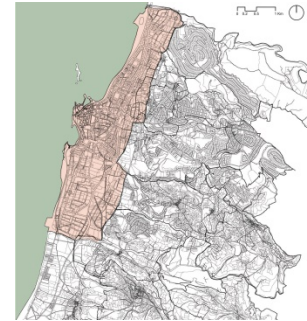
Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.12
Title: Opening Saida Solidarity Account
Implementing Agency: Saida Municipality
Partners: -
Expected Duration: Not Stated



Objective

Ensure the possibility to address emergency situations that might affect vulnerable groups of the city population

Expected Results

Not Stated

Expected Outputs

A bank account

Estimated Cost

230,000 USD

Sources of Funding

Private Donations

Technical Assistance

None

State of Implementation

Complete

Decisions and Agreements: -

Obstacles: -

Date of original proposal

Not Stated

Notes

The bank account was opened in the name of the Mayor and the Vice Mayor at BankMED; Part of the fund was previously allocated to the rehabilitation of the city sewage network and shall be reimbursed in the future by the South Lebanon Water Authority;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Public Interest
Code: 6.13
Title: Reparcelation in Al-Wastani Area
Implementing Agency: Saida Municipality
Partners: DGU
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Beautification in the eastern area of Al-Wastani
 Health and Hygiene conditions improved
Expected Outputs
 Reparcelation plan
 Damaged buildings reconstructed
 Efficient road network
 Additional residential areas
Estimated Cost
 Not Identified
Sources of Funding
 Not Identified
Technical Assistance
 Municipal Engineering Office and General Directorate of Urbanism (study and supervision);
State of Implementation
 Preparation;
Decisions and Agreements
 The Higher Council of Urbanism approved to hold the area under the reparcelation regime;
Obstacles: -
Date of original proposal
 Not Stated
Notes
 A competition for Universities has been launched to propose a reparcelation scheme;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

SO A1: The project entails intensive investments in real estate development which will in turn discourage diversification of the economic base of the city;
 SO A3: It requires extensive investments in infrastructure in a newly developed area, diverting limited resources from areas inhabited by marginalized groups;
 SO A6: It erases the orchards which constitute the base for the agriculture traditional livelihoods of the city;
 SO B2: It jeopardizes the plan for a Blue Green Network and the protection of the Qanaya;
 SO B4: It does not include stakeholder’s participation in the decision making process;
 SO C3: It will erase the historical link of the city with the orchards;
 SO C4: It is not linked to a comprehensive vision for the city;
 SO E3: It jeopardizes the protection of Saida’s landscape distinctiveness;

Proposed Alignment with Saida USUDS

The project is rejected.

Recommendation:

Approved
 Approved with recommendation
 Pending information
 Suspend
 Reject

Sector: Public Interest

Code: 6.14

Title: Renovation of the Civil Registries in preparation of digitalization at national level

Implementing Agency: Saida Municipality

Partners: South Lebanon Civil Registry, Directorate General of Personal Status Affairs;

Expected Duration: 9 months



Objective

Prepare for the mechanization of the Civil Registry at national level

Expected Results

Rehabilitation of shattered records

Expected Outputs

16 records re-cloned

Estimated Cost

Not Stated

Sources of Funding

Partners shares

Technical Assistance

Not identified

State of Implementation

Preparation

Decisions and Agreements

The Directorate of Personal Status Affairs ratified the agreement between the partners;

Obstacles

Funding is not secured yet; meanwhile funds from the Solidarity Account (6.12) will be allocated;

Date of original proposal: -

Notes: -

Contribution to USUDS Strategic Objectives

SO D4: The funding of the project is based on coordination with another project promoted by the Municipality (6.12);

Hindrances to USUDS Strategic Objectives

SO D2, D3: The project was promoted by Saida Municipality in isolation from other neighboring Municipalities;

Proposed Alignment with Saida USUDS

SO E1: The project responds to national plans for the upgrading of public administration, and confirms the need for decentralization given the crucial role played by Municipalities in running the project at local level;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

7. Land Reclamation

Sector: Land reclamation

Code: 7.1

Title: Marine Protection and Land Reclamation in Saida

Implementing Agency: Council for Development and Reconstruction

Partners: -

Expected Duration: Not Stated



Objective

Protection of the Solid Waste discharge and of the Waste Water Treatment Station from sea tides;

Expected Results

Not Stated

Expected Outputs

550 to 5000 m2 landfill between the Waste Mountain and the Waste Water Treatment Station
Wave breaker barrier

Estimated Cost: 29,801,275 USD

Sources of Funding

Saudi Arab Kingdom

Technical Assistance:

BEST (Salim Hatem) (study);

Dar Al-Handasa (supervision);

Khoury Contracting (contractor);

State of Implementation: Ongoing;

Decisions and Agreements

Contracts with consultants and contractor were signed by CDR after authorization of the cabinet in October 2010; The Ministry of Environment reviewed the EIA study;

It was agreed to achieve continuity between the area of the Commercial Port (Project 1.4) and the area created by the land reclamation;

Obstacles: -

Date of original proposal: 2010

Notes

The ceremony of the foundation stone took place at the presence of the Saudi Ambassador;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

SO B1: The project harms the ecological integrity of the sea and of the coast;

SO C4: The project does not integrate into a comprehensive vision for the city;

Proposed Alignment with Saida USUDS

SO C2: The project could contribute to increasing the quality and quantity of open green areas in the city, thus the land reclamation shall be suspended until the approval of a plan ensuring the creation of green areas as public open amenity space;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

8. Cultural Heritage

Sector: Heritage**Code:** 8.1**Title:** Establishment of Saida History Museum**Implementing Agency:** Directorate General of Antiquities**Partners:** Kuwaiti Fund**Expected Duration:** 2012-2015 (first phase)**Objective**

Not stated

Expected Results

Not stated

Expected Outputs

Rehabilitating the archeological site, restoring the DGA building and extending it, building a new historical museum and a public garden around the archeological site.

Estimated Cost

10 million USD

Sources of Funding

4 million USD from Kuwaiti Fund

850 thousand USD from Arab Fund

Technical Assistance

Khatib and Alami

AB Culture

Boudin Associé

Current State of Implementation

Studies complete: Ongoing bidding phase

Contractor not yet identified

Decisions and Agreements

Project will be built in 2 phases in accordance with the available funds Permission to start the works of the first phase was given on September 2013

Obstacles

Remaining fund is not secured

Date of original proposal

2012

Contribution to USUDS Strategic Objectives

SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;

SO C1: Accessibility of the archeological site is likely to be improved

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city, neither to coherent rehabilitation standards.

SO C1: the museum location and design do not provide a porous accessibility to the old city and the massing does not respond well to the surroundings

Proposed Alignment with Saida USUDS

Strategic Objectives C1, C4, D1:

Suspend project until the proposed urban conservation plan is established and the museum design and/or location are revised.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage
Code: 8.2
Title: Rehabilitation of the Cathedral of St.Nikolaus and adjacent archeological site
Implementing Agency: Melkite Greek Catholic Archeparchy
Partners: Not identified
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Restoration of the church on the ground floor in addition to 2 residential upper floors
Estimated Cost: 1,098,186.23 USD
Sources of Funding
 PM Saad Al-Hariri
Technical Assistance
 Eng. Abd Al-Wahab Shehab
 Eng. Hagop Salahian
 Geneco
Current State of Implementation
 Ongoing implementation. 55% of the project completed.
 Works are interrupted in order to secure the contractor's fees.
Decisions and Agreements
Obstacles
 Budget not secured
Date of original proposal
 Not Stated
Notes:

Contribution to USUDS Strategic Objectives
 SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond
Hindrances to USUDS Strategic Objectives
 SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan. Restoration works do not refer to set technical standards.

Proposed Alignment with Saida USUDS Strategic Objectives C1, C4, D1:
 Project approved but should be in compliance with the proposed urban conservation action plan.
 The project should be subject to an independent audit of the restoration works. They have to be in compliance with the restoration technical standards and implementation and maintenance procedures established.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Heritage
Code: 8.3
Title: Rehabilitation of the Old Maronite Church
Implementing Agency: Not identified
Partners: -
Expected Duration: Not available



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Rehabilitation of the old Maronite Church in Rijal Arba'iin area.
Estimated Cost
 Not available
Sources of Funding
 Maronite Church
Technical Assistance
 Not identified
Current State of Implementation
 Preparation; Ongoing discussions with Patriarch Ra'ii to open an account for the project.
 75 thousand USD collected so far
Decisions and Agreements
Obstacles
 Budget not secured
Date of original proposal
 Not Available
Notes

Contribution to USUDS Strategic Objectives
 SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond
Hindrances to USUDS Strategic Objectives
 SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan. Rehabilitation works do not refer to set rehabilitation technical standards.
Proposed Alignment with Saida USUDS
 Strategic Objectives C1, C4, D1:
 Project approved but should be in compliance with the proposed urban conservation action plan.
 The project should be subject to an independent audit of the restoration works. They have to be in compliance with the rehabilitation technical standards and implementation and maintenance procedures established.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Heritage
Code:8.4
Title: Rehabilitation of the Hammoud Palace (Madrasat Aisha)
Implementing Agency:
 Hariri Foundation
 Saida's Heritage and Environment Association
Partners: -
Expected Duration: Not Stated



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Restoration of the Hammoud Palace (Madrasat Aisha)
Estimated Cost
 2,000,000 USD
Sources of Funding
 Hariri Foundation
Technical Assistance
 Eng. Abd Al-Wahab Shehab
 Dr. Saleh Mostafa
 Geneco
Current State of Implementation
 Construction completed;
 Ongoing preparation of follow-up phase;
Decisions and Agreements
Obstacles: -
Date of original proposal
 Not Available
Notes: -

Contribution to USUDS Strategic Objectives

SO A2: Rehabilitation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives

SO D1: The project does not state a program or a clear comprehensive vision for the operation and maintenance phases.

Proposed Alignment with Saida USUDS

Strategic Objective D1:
 Project approved with the recommendation of an appropriate program, target user group as well as operation and management frameworks;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage
Code: 8.5
Title: Rehabilitation of Shakrieh Street
Implementing Agency: Not identified
Partners: Not identified
Expected Duration: Not Stated



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Restoration of historical buildings facades;
 Upgrading public spaces: streets, sidewalks, and other utilities;
Estimated Cost
 3,000,000 USD
Sources of Funding
 Not identified
Technical Assistance
 Not identified
Current State of Implementation
 Ongoing preparation of project
Decisions and Agreements:
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives
 SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives
 SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation plan. Rehabilitation works do not refer to set rehabilitation technical standards.

Proposed Alignment with Saida USUDS
 Strategic Objectives C1, C4, D1:
 Project approved but should be in compliance with the proposed urban conservation plan. A detailed review of the project's specifications and expected results is to be determined.
 It should be subject to an independent audit of the conservation works. They have to be in compliance with the rehabilitation technical standards and implementation and maintenance procedures established.

Recommendation:

- Approved Approved with recommendation
- Pending information Suspend Reject

Sector: Heritage**Code:** 8.6**Title:** Rehabilitation of Khan Al-Qishleh**Implementing Agency:** Council for Development and Reconstruction**Partners:** -**Expected Duration:** Not Stated**Objective**

Not stated

Expected Results

Khan Al-Qishleh is restored, reactivated and equipped to host local traditional crafts

Expected Outputs

Rehabilitation of the khan

Establishment of a management and maintenance framework

Estimated Cost

2,540,000 EU

Sources of Funding

Italian Agency

Technical Assistance

Ars Progetti

Current State of Implementation

Study phase completed;

Ongoing preparation for the construction phase;

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

2011

Notes : -**Contribution to USUDS Strategic Objectives**

SO A2: Restoration and rehabilitation of

heritage sites can support tourism and

improve socio-economic conditions;

SO A8: New employment opportunities for

local residents

SO C1: Improved cultural, spatial and

economic links with the greater city and

beyond

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a

comprehensive vision for the old city as

defined by the proposed urban conservation

action plan.

Proposed Alignment with Saida USUDS

Strategic Objectives C1, C4, D1

Project approved but should be in compliance

with the proposed urban conservation action

plan. A detailed review of the project's

specifications and expected results is to be

provided. It should be subject to an

independent audit of the restoration works.

They have to be in compliance with the

restoration technical standards and

implementation and maintenance procedures

established. The management framework

should have capacity building of local

craftsmen as primary goal which will be likely

to increase cultural exchanges and tourist

visits.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage**Code:** 8.7**Title:** Rehabilitation of Khan Al-Ruz**Implementing Agency:** Not identified**Partners:** -**Expected Duration:** Not Stated**Objective**

Rehabilitation of the Khan Al-Ruz;
Assigning a function that would enhance socio-economic conditions of residents;

Expected Results

Not Stated

Expected Outputs

Restoration of the khan

Estimated Cost

2,000,000 USD

Sources of Funding

Not identified

Technical Assistance

Not identified

Current State of Implementation

Preparation

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

Not Stated

Notes: -**Contribution to USUDS Strategic Objectives**

SO A2: Restoration and rehabilitation of heritage sites can support tourism and improve socio-economic conditions;
SO A8: New employment opportunities for local residents

SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan.

Proposed Alignment with Saida USUDS

Strategic Objectives C1, C4, D1:

Project approved but should be in compliance with the proposed urban conservation plan. A detailed review of the project's specifications and expected results is to be provided. It should be subject to an independent audit of the restoration works. They have to be in compliance with the restoration technical standards and implementation and maintenance procedures established. The assigned function for the khan should have capacity building of residents as primary goal which will be likely to increase cultural exchanges and tourist visits.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage

Code: 8.8

Title: Rehabilitation of public space in the old city and restoration of traditional buildings (Jomaa and Salemeah buildings)

Implementing Agency: Council for Development and Reconstruction

Partners: -

Expected Duration: Not Stated

Objective

Not stated

Expected Results

Rehabilitation of public space in the old city
Restoration of 2 historical buildings: Jomaa building and turn a part of it to a center for the old city's management
Salemeah Building and turning a part of it to a social and civic center

Expected Outputs

Upgraded historical structures and streets;
Upgraded electricity infrastructure;

Estimated Cost

3,084,161 USD

Sources of Funding

World Bank

Local funds

Technical Assistance

Rafik Khoury (study and supervision)

Gineco (contracting)

Current State of Implementation

Ongoing project implementation.
All works currently stopped except the rehabilitation of Salameah building

Decisions and Agreements

Obstacles

Budget not secured

Date of original proposal

Not available

Notes: -



Contribution to USUDS Strategic Objectives

SO A2: Restoration and rehabilitation of heritage sites can support tourism and improve socio-economic conditions;
SO A8: New employment opportunities for local residents
SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan.

Proposed Alignment with Saida USUDS

Project approved but should be in compliance with the proposed urban conservation plan. A detailed review of the project's specifications and expected results is to be provided.
Restoration works should be subject to an independent audit. A clear framework should be established regarding the assigned functions of the two buildings.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage**Code:** 8.9**Title:** Rehabilitation of public space in the old city Bab Saray Square and touristic trails**Implementing Agency:** Council for Development and Reconstruction**Partners:** -**Expected Duration:** Not Stated**Objective**

Not stated

Expected Results

Not stated

Expected Outputs

Rehabilitation of historical structures mainly shop windows;

Upgraded urban space: streets, sidewalks, hardscape;

Upgraded electricity network;

Estimated Cost

3,000,000 USD

Sources of Funding

World Bank

Local funds

Technical Assistance

Saiid Bitar (study)

Rafik Khoury (supervision)

Al Janoub lil-iimar (contracting)

Current State of Implementation

Phase 1 of project is completed. Contractor's contract terminated in 2007

Ongoing preparation of phase 2.

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

Not Stated

Notes: -**Contribution to USUDS Strategic Objectives**

SO A2: Rehabilitation of heritage sites can support tourism and improve socio-economic conditions;

SO C1: Improved cultural, spatial and economic links with the greater city and beyond;

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban action conservation plan;

Proposed Alignment with Saida USUDS

Phase 2 of the project approved but should be implemented in coordination with the proposed urban conservation plan;

Restoration works should be subject to an independent audit;

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage**Code:** 8.10**Title:** Rehabilitation of public space in the old city
Commercial trails and Souqs**Implementing Agency:** Council for Development
and Reconstruction**Partners:** -**Expected Duration:** Not Stated**Objective**

Not stated

Expected Results

Not stated

Expected OutputsUpgraded historical structures mainly shop
windows and internal streets;Upgraded urban space: streets, sidewalks,
hardscape;

Upgraded electricity network

Estimated Cost

1,081,555 USD

Sources of Funding

World Bank

Local funds

Technical Assistance

Saiid Bitar (study)

Rafik Khoury (supervision)

Gineco (contracting)

Current State of ImplementationProject completed except Souq Al-Sagha shop
windows**Decisions and Agreements:** -**Obstacles:** -**Date of original proposal**

Not Stated

Notes: -**Contribution to USUDS Strategic Objectives**SO A2: Preservation of heritage sites can
support tourism and improve socio-economic
conditions;SO C1: Improved cultural, spatial and
economic links with the greater city and
beyond**Hindrances to USUDS Strategic Objectives**SO C4, D1: The project does not link to a
comprehensive vision for the old city as
defined by the proposed urban conservation
action plan.**Proposed Alignment with Saida USUDS**Restoration works should be subject to an
independent audit.**Recommendation:**

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage
Code: 8.11
Title: Rehabilitation of public space in the old city
 New trails
Implementing Agency: Not identified
Partners: -
Expected Duration: Not Stated



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Upgraded historical structures mainly shop windows and internal streets;
 Upgraded urban space: streets, sidewalks, hardscape;
 Upgraded electricity network;
Estimated Cost
 3,000,000 USD
Sources of Funding
 Not identified
Technical Assistance
 Not identified
Current State of Implementation
 Ongoing preparation
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives
 SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives
 SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation plan.

Proposed Alignment with Saida USUDS
 Project approved but should be implemented in coordination with the proposed urban conservation action plan.
 Restoration works should be subject to an independent audit.
 Additional information regarding the project's clear objectives, results and specifications is still pending.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Heritage**Code:** 8.12**Title:** Rehabilitation of Saida Waterfront**Implementing Agency:** Council for Development and Reconstruction**Partners:** -**Expected Duration:** Not stated**Objective**

Not stated

Expected Results

Not stated

Expected Outputs

Upgraded historical Souqs facades

Upgraded urban space: corniche, sidewalks, hardscape.

Rehabilitation of open spaces

Upgraded electricity network

Estimated Cost

2,390,000 USD

Sources of Funding

PM Saad Al-Hariri

Technical Assistance

Rafik Khoury (study)

Eng. Abd Al-Wahab Shehab (supervision)

Gineco (contracting)

Current State of Implementation

Ongoing implementation.

Works are currently stopped

Decisions and Agreements**Obstacles:** -

Grants not transferred to CDR

Date of original proposal

Not available

Notes: -**Contribution to USUDS Strategic Objectives**

SO A2: Restoration and rehabilitation of heritage sites can support tourism and improve socio-economic conditions;

SO C1: Improved cultural, spatial and economic links with the greater city and beyond

SO C3: Preserved historical link with the sea

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation plan.

Proposed Alignment with Saida USUDS

Project approved but should be implemented in coordination with the proposed urban conservation action plan.

Restoration works should be subject to an independent audit.

This project should also be linked to the proposal around Bahr El Eid site in order to preserve the continuity of social practices taking part at the waterfront and this specific urban edge.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage
Code: 8.13
Title: Rehabilitation of the old city's southern gate (Zweitini area)
Implementing Agency:
 Not identified
Partner: -
Expected Duration: Not stated



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Upgraded urban space: streets, sidewalks, hardscape;
 Rehabilitation of open spaces;
 Upgraded electricity network
Estimated Cost: 1,500,000 USD
Sources of Funding
 Not identified
Technical Assistance
 Not identified
Current State of Implementation
 Ongoing preparation
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not available
Notes : -

Contribution to USUDS Strategic Objectives

SO A2: Rehabilitation and restoration of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan.

Proposed Alignment with Saida USUDS

Additional information about the project's objectives, results and implementation is required

Recommendation:

- Approved Approved with recommendation
- Pending information Suspend Reject

Sector: Heritage
Code: 8.14
Title: Rehabilitation of Land Citadel
Implementing Agency: Council for Development and Reconstruction
Partners: -
Expected Duration: Not stated



Objective
 Not stated
Expected Results
 Not stated
Expected Outputs
 Upgraded Land Citadel: hardscape, signage, safety;
 Creation of new trails
Estimated Cost
 500,000 USD
Sources of Funding
 Italian Agency
Technical Assistance
 Joint venture Planarch srl., Italtrend Spa, BCD Progetti (study and supervision)
 Cooperative Archaeologia (contracting)
Current State of Implementation
 Ongoing preparation
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not available
Notes: -

Contribution to USUDS Strategic Objectives

SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;
 SO C1: Improved cultural, spatial and economic links with the greater city and beyond

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan.

Proposed Alignment with Saida USUDS

Project approved but should be implemented in coordination with the proposed urban conservation plan.
 Restoration works should be subject to an independent audit.
 Additional information regarding the project and its specifications is still pending.
 Also, the project could be linked to the proposed active social open space in compliance with a comprehensive urban scheme.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Heritage
Code: 8.15
Title: Rehabilitation of Sea Citadel
Implementing Agency: Municipality of Saida
Partners: -
Expected Duration: Not stated

**Objective**

Not stated

Expected Results

Not stated

Expected Outputs

Rehabilitation of the Sea Citadel
 Addition of public bathrooms

Estimated Cost

1,500,000 USD

Sources of Funding

Italian Agency

Technical Assistance

Not identified

Current State of Implementation

Ongoing preparation

Decisions and Agreements**Obstacles:** -**Date of original proposal**

Not available

Notes: -**Contribution to USUDS Strategic Objectives**

SO A2: Preservation of heritage sites can support tourism and improve socio-economic conditions;

SO C1: Improved cultural, spatial and economic links with the greater city and beyond

SO C3: Preserved historical link with the sea

Hindrances to USUDS Strategic Objectives

SO C4, D1: The project does not link to a comprehensive vision for the old city as defined by the proposed urban conservation action plan.

Proposed Alignment with Saida USUDS

Additional information about the project's objectives, results and implementation is required

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

9. Education

Sector: Education**Code:** 9.1**Title:** Construction and Equipment of Health Faculty**Implementing Agency:** Makased**Partners:** Hariri Foundation, Beirut Arab University, Saida Municipality**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

Existing building demolished

Excavation and consolidation of basement for a new building

Construction of the new building

Estimated Cost:

2,627,228* USD (construction);

350,000** USD (equipment);

Sources of Funding: Cabinet of Former PM Saad Al-Hariri*; IDB**;**Technical Assistance:**

Eng. Abd Al-Wahab Shehab (study and supervision); GENECO (contractor);

State of Implementation: Preparation;**Decisions and Agreements:** The construction was approved by the DGA (Zone A, Old City), by the HCU (road plan), by the MPWM (Sea Properties) and by the Engineers Union; the text of the decree allowing for the exception has been submitted to the MPWM and to the Council of Ministers for approval;**Obstacles:** -**Date of original proposal:** Not Stated**Notes:** -**Contribution to USUDS Strategic Objectives**

SO A1: The project provides training within the health sector, an important sector for Saida's economy;

SO D5: The project contributes to brand Saida's health services;

Hindrances to USUDS Strategic Objectives

SO D1: The project shall be reconsidered according to the proposed comprehensive plan for the restoration of the Old City;

SO E2: The project shall be reconsidered according to the proposed micro-schemes for a new zoning for the Old City;

Proposed Alignment with Saida USUDS

Pending more information

Recommendation:

Approved

Approved with recommendations

Pending information

Suspend

Reject

Sector: Education
Code: 9.2
Title: Establishment of Omani Model School
Implementing Agency: Ministry of Education and Higher Education
Partners: Council for Development and Reconstruction
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 School building
Estimated Cost
 4,675,000 USD
Sources of Funding
 Sultanate of Oman
Technical Assistance
 Eng. Abd Al-Wahab Shehab (study and supervision); EBCO (contractor);
State of Implementation
 Complete;
Decisions and Agreements: -
Obstacles: -
Date of original proposal
 Not Stated
Notes
 The plot was provided by Dar Al-Muallimin; The grant does not cover equipment and furnishing;

Contribution to USUDS Strategic Objectives
 -
Hindrances to USUDS Strategic Objectives
 -
Proposed Alignment with Saida USUDS
 -
 The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved Approved with recommendation

Pending information Suspend Reject

Sector: Education
Code: 9.3
Title: Establishment of New School in Saida
Implementing Agency
 Ministry of Education and Higher Education
Partners:
 Council for Development and Reconstruction
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Not Stated
Expected Outputs
 Not Stated
Estimated Cost
 Not Identified
Sources of Funding
 Not Identified
Technical Assistance
 Not identified
State of Implementation
 Proposal
Decisions and Agreements
 The Minister Bahia Al-Hariri authorized the search for a suitable site;
Obstacles: -
Date of original proposal
 Not Stated
Notes: -

Contribution to USUDS Strategic Objectives
 Pending more information
Hindrances to USUDS Strategic Objectives
 -
Proposed Allignment with Saida USUDS
 -

Recommendation:

Approved
 Approved with recommendation
 Pending information
 Suspend
 Reject

Sector: Education**Code:** 9.4**Title:** Rehabilitation of the building of Saida Technical School – Hospitality Dept.**Implementing Agency:** Ministry of Education and Higher Education**Partners:** -**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

Hospitality School building restored (paint, toilets, false ceilings);
All buildings of the Saida Technical School repainted;

Estimated Cost

250,417 USD

Sources of Funding

Private Donation from former PM Saad Al-Hariri

Technical Assistance

Eng. Abd Al-Wahab Shehab (study and supervision);

GENECO (contractor);

State of Implementation

Complete

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

Not Stated

Notes: -**Contribution to USUDS Strategic Objectives**

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

Approved

Approved with recommendation

Pending information

Suspend

Reject

10. Health

Sector: Health
Code: 10.1
Title: Establishment of Lebanese-Turkish First Aid Hospital
Implementing Agency: Council for Development and Reconstruction
Partners: Saida Municipality
Expected Duration: Not Stated



Objective
 Not Stated
Expected Results
 Increased availability of specialized treatment of trauma and rehabilitation of the disabled;
Expected Outputs
 Construction of the Building
 Equipment supply and installation
Estimated Cost
 20 million USD
Sources of Funding
 Embassy of Turkey
Technical Assistance
 TICA (study and supervision);
 Kutay Group, Turkish (contractor);
State of Implementation
 Complete;
Decisions and Agreements
Obstacles
 The hospital is yet not operational due to lack of working capital to run the hospital, and to the procedure to obtain the license from the Ministry of Health;
Date of original proposal
 Not Stated
Notes
 The hospital will be operated in collaboration with the Ministry of Health and with the American University Hospital;

Contribution to USUDS Strategic Objectives

-

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

-

The evaluation of the project and recommendations according to USUDS framework do not apply, as the project is already completed.

Recommendation:

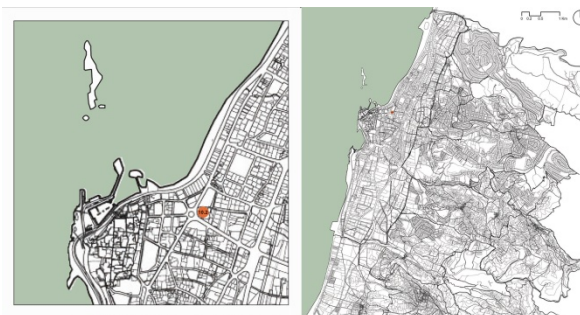
Approved

Approved with recommendation

Pending information

Suspend

Reject

Sector: Health**Code:** 10.2**Title:** Rehabilitation and Equipment of Saida Health Center**Implementing Agency:** Council for Development and Reconstruction**Partners:** Saida Municipality**Expected Duration:** Not Stated**Objective**

Not Stated

Expected Results

Not Stated

Expected Outputs

Building rehabilitated

Supply and installation of equipment

Estimated Cost

170.000 EU

Sources of Funding

Embassy of Greece

Technical Assistance

Etec (study and supervision); Green Line (contractor); Medconsult (equipment supply and installation);

State of Implementation

Ongoing;

The contract for the final works was signed in the beginning of 2010;

Decisions and Agreements: -**Obstacles:** -**Date of original proposal**

Not Stated

Notes

A floor in the Barbir bldg. on Nijmeh Square was rented by the State to accommodate the center; the clinic will be run by Saida Municipality;

Contribution to USUDS Strategic Objectives

SO A3: The project contributes to the social integration of marginalized groups by increasing their access to health services;

Hindrances to USUDS Strategic Objectives

-

Proposed Alignment with Saida USUDS

SO A4: The project can constitute a pilot for a partnership between the Municipality and development oriented NGOs;

Recommendation:

Approved



Approved with recommendation



Pending information



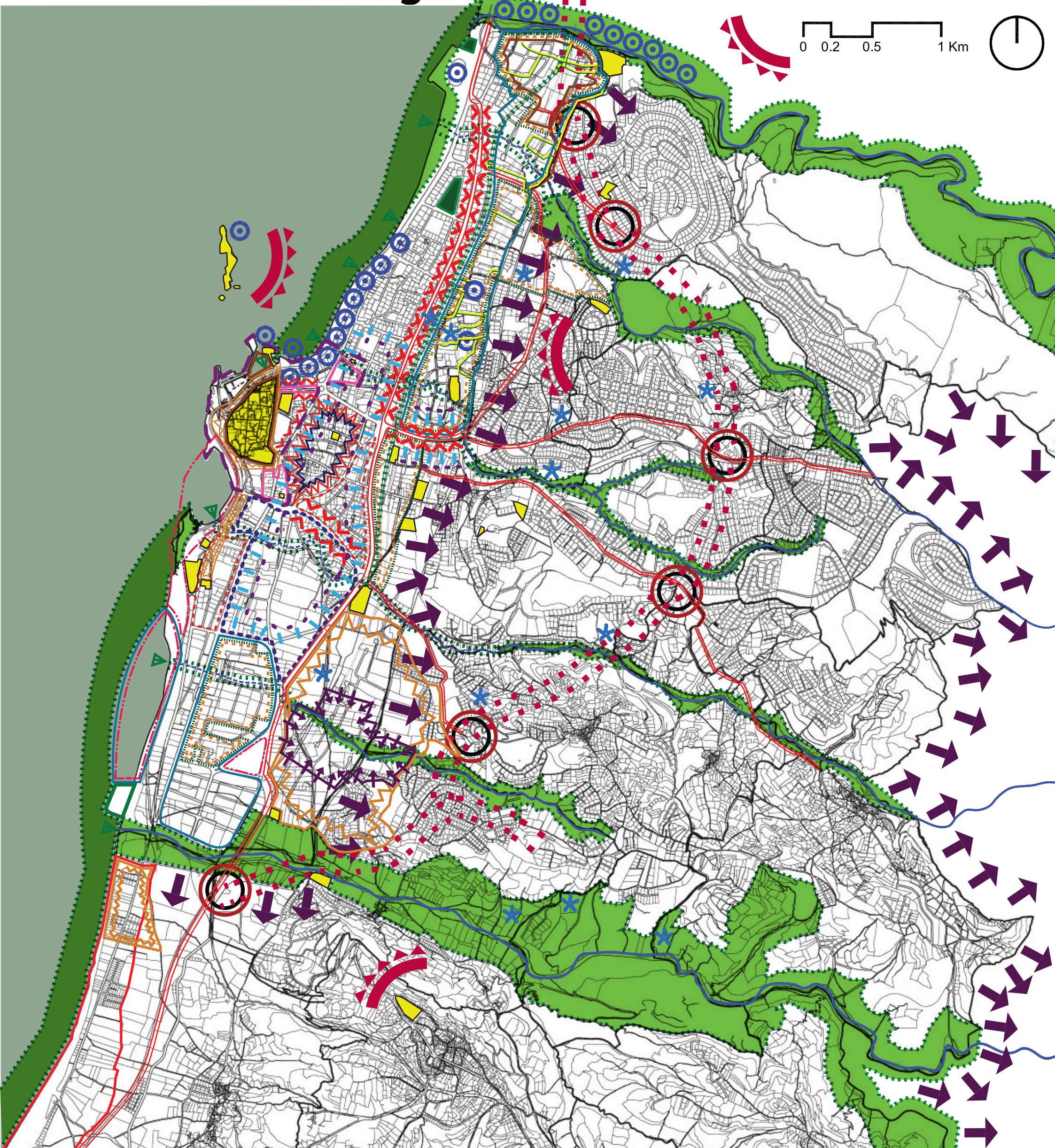
Suspend



Reject

APPENDIX 2
STRATEGIC FRAMEWORK MAPPING

Saida USUDS - Strategic Framework



Legend

- | | | | | | |
|------------------------------------|-----------------------|----------------------|----------------------|------------------------|----------------------|
| Commercial Area | Municipal Projects | Panoramic View | Traditional Heritage | Rivers | Mediterranean Sea |
| Central Business District | Proposed Highway | Modern Heritage | Ecological Corridor | Underground Channel | Khasikieh Canal |
| Small Medium Enterprises | Junctions | Old City Buffer Zone | Water Springs | Public Parks | Refugee Camp |
| Industrial Area | Main Roads | Traditional Crafts | Waste Treatment | Local Development Area | Regional Integration |
| Real Estate Green Techno Dev. Area | Traffic Fluidity Area | Touristic Facilities | Sewage Discharge | | |
| Urban Agriculture | Old Railway | Educational Pole | | | |